



**TRANSPARENCY  
INTERNATIONAL**  
the global coalition against corruption

FINANCIAL INFORMATION

at 31 December 2010

of

**TRANSPARENCY INTERNATIONAL e. V.  
BERLIN**

(with Independent Auditors' Report)

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## General information

<b>Board of Directors</b>	Huguette Labelle	Canada	Chair
	Akere T. Muna	Cameroon	Vice Chair
	Sion Assidon	Morocco	
	Jeremy Carver	UK	
	John Devitt	Ireland	until November 2010
	Boris Divjak	Bosnia and Herzegovina	
	Delia Matilde Ferreira		
	Rubio	Argentina	
	Jacques Terray	France	elected November 2010
	Geo-Sung Kim	South Korea	until November 2010
	Rueben L. Lifuka	Zambia	
	Sergej Muravjov	Lithuania	
	J.C. Weliamuna	Sri Lanka	elected November 2010
	Iftekhar Zaman	Bangladesh	
Gerard Zovighian	Lebanon		

**Managing Director** Cobus de Swardt

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Registered at: Amtsgericht Charlottenburg  
Vereinsregister number: VR 13598 B  
Date of latest change 10.08.2007

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Date of latest triennuel exemption 26.01.2011

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## **Report of Managing Director**

The Managing Director has the pleasure in presenting the annual financial statements of Transparency International Secretariat – in the following referred to as TI-S - for the year ended 31 December 2010.

## **Organisation Overview**

Transparency International e.V., a Berlin (Germany) registered not-for-profit association is the leading global non-governmental organisation whose mission is combating corruption. In compliance with its Charter, TI-S serves a charitable purpose and is recognised by the Berlin tax authorities as being exempt from corporate and trade tax liabilities.

TI-S is the Secretariat which supports over 90 National Chapters and leads the implementation of the movement's international anti-corruption agenda. The Board of Directors are elected by the Annual Membership Meeting which is composed of National Chapters representatives and Individual Members.

## **Key Events**

TI-S maintained a high level of growth in 2010 and managed to achieve a surplus of € 237.457 excluding the appropriation of Reserves in respect of Investment. The total Income (Donor Contributions, Finance and Other Income) increased from € 12.342.335 in 2009 to € 15.321.343 in 2010. Consistent performance enabled TI-S to strengthen its total reserves to € 3.260.973 (2009: € 3.023.516).

## **Strategy**

Transparency International's Strategy 2015 was adopted at the Annual Membership meeting in Bangkok, Thailand, in November 2010. The Strategy, which will shape the direction of the TI Movement over the next five years, focuses on four areas: people, institutions, laws and values. Developing this Strategy involved widespread and extensive consultation within the TI Movement, as well as with TI's external stakeholders all over the world.

## **Risk Management**

The Board has ultimate responsibility for risk management at TI-S. To that extent, it has ensured that there are structures and processes in place to facilitate effective management of risk.

The Board has delegated responsibility for routine oversight of risk management arrangements to the Audit Committee. The Board receives regular reports from the Audit Committee, as well as information on the management of major risks through reports from the Senior Management Team.

### **Report of Managing Director (continued)**

TI-S has a risk management framework to identify, evaluate, mitigate, monitor and report on risks associated with its activities. The Audit Committee has reviewed the risk management framework, and considers that the arrangements in place are sufficient to ensure that major risks are identified and systems are established to manage them. The identification of risks is an integral part of the annual business planning process, and regular review processes facilitate the detection of emerging risks; major risks are monitored regularly.

The Audit Committee receives reports on the risk management arrangements at least twice each year.

External consultants conducted a review of the risk management arrangements in December 2009; based on that work, a plan is being implemented to enhance the effectiveness of the risk management function at TI-S.

### **Auditors**

Grant Thornton has been appointed as TI-S' auditor for 2010.

### **Presentation of Financial Statements**

TI-S presents the financial statements voluntarily. The decision to apply International Financial Reporting Standards (IFRS) – first time adoption in 2007 - was made in accordance with core values and to serve as a leader in going beyond that which is mandatory in terms of accountability, transparency and credibility.

18 April 2011



Cobus de Swardt  
Managing Director

## Statement of Financial Position

	31 December 2010 Euro	31 December 2009 Euro	Note
<b>Assets</b>			
<b>Non current assets</b>			
Property, plant and equipment	171.328	207.810	9
Intangible assets	60.028	69.729	9
Investment in shares Berlin Civil Society Center	2.500	2.500	5
<b>Total non current assets</b>	<b>233.856</b>	<b>280.039</b>	
<b>Current assets</b>			
<b>Receivables</b>			
Donor commitments	447.267	510.403	10
<b>Other receivables and prepayments</b>			
Advances to National Chapters or Coalition partners	5.438.863	2.834.933	11
Advances to other parties as project outlays	257.601	154.317	13
Loans to National Chapters	0	30.000	12
Others	270.124	292.605	14
<b>Cash and cash equivalents</b>	<b>8.002.467</b>	<b>9.438.256</b>	15
<b>Total current assets</b>	<b>14.416.322</b>	<b>13.260.514</b>	
<b>Total assets</b>	<b>14.650.178</b>	<b>13.540.553</b>	
<b>Liabilities and Reserves</b>			
<b>Reserves *)</b>	<b>3.260.973</b>	<b>3.023.516</b>	
<b>Non current liabilities</b>			
Liability to Berlin Civil Society Center	12.250	17.750	5
<b>Total non current liabilities</b>	<b>12.250</b>	<b>17.750</b>	
<b>Current liabilities</b>			
Liabilities to Donors	5.696.465	2.989.250	18
Donors' funding received in advance	4.407.911	6.565.415	17
Accounts payable	576.216	484.243	16
Other liabilities and accruals	509.853	353.382	19
Liabilities to National Chapters or Coalition partners	141.992	101.497	
Liability to a.i.s.b.l. Brussels	39.018	0	5
Liability to Berlin Civil Society Center	5.500	5.500	5
<b>Total Current liabilities</b>	<b>11.376.955</b>	<b>10.499.287</b>	
<b>Total liabilities and reserves</b>	<b>14.650.178</b>	<b>13.540.553</b>	

\*) Statement of Changes in Reserves on page 7

## Statement of Comprehensive Income

	2010 Euro	2009 Euro	Note
<b>Income</b>			
Donor contributions	14.829.578	11.899.623	20,21
Other income	190.284	158.313	22
<b>Total Income</b>	<b>15.019.862</b>	<b>12.057.936</b>	
<b>Expense</b>			
Personnel expenses	6.163.932	5.258.848	23
Depreciation and amortisation	112.620	87.297	9
Other expenses	8.761.849	6.540.317	24
<b>Total Expense</b>	<b>15.038.401</b>	<b>11.886.462</b>	
<b>Result from operating activities</b>	<b>-18.539</b>	<b>171.474</b>	
<b>Programme subsidy costs</b>			
<b>Berlin Civil Society Center</b>	<b>0</b>	<b>-26.250</b>	5
Finance income	301.481	284.399	25
Finance costs	-45.485	-137.702	25
<b>Financial results</b>	<b>255.996</b>	<b>146.697</b>	25
<b>Surplus of the year</b>	<b>237.457</b>	<b>291.921</b>	
<b>Appropriation of Reserves in respect of Investment (Website redesign) *) of Berlin Civil Society Center shares</b>	<b>185.392</b> <b>0</b>	<b>0</b> <b>28.750</b>	
<b>Net surplus of the year</b>	<b>422.849</b>	<b>320.671</b>	

\*) Statement of Changes in Reserves on Page 7

## Statement of Changes in Reserves

	Special Fund	Reserve for investment	Reserve for TI network support	Other free Reserves	Total
	<b>Euro</b>				
Balance at 01 January 2009	774.500	250.000	150.000	1.557.095	2.731.595
Appropriation of Free Reserves in respect of Berlin Civil Society Center shares				-28.750	-28.750
Transfer from Net surplus of the year				320.671	320.671
<b>Balance at 31 December 2009</b>	<b>774.500</b>	<b>250.000</b>	<b>150.000</b>	<b>1.849.015</b>	<b>3.023.516</b>
Balance at 01 January 2010	774.500	250.000	150.000	1.849.015	3.023.516
Appropriation of Reserves in respect of Investment (Website redesign)		-185.392			-185.392
Transfer from Net surplus of the year				422.849	422.849
<b>Balance at 31 December 2010</b>	<b>774.500</b>	<b>64.608</b>	<b>150.000</b>	<b>2.271.864</b>	<b>3.260.973</b>

## Statement of Cash Flow

	2010	2009	Note
	<b>Euro</b>		
<b>Net surplus of the year</b>	422.849	320.671	
<b>Cash flows from operating activities</b>			
Adjustments for			
Depreciation and amortisation	112.620	87.297	9
Financial results	-255.996	-146.697	25
	-143.376	-59.400	
Increase in current liabilities	877.668	3.280.332	
Increase/Decrease in non-current liabilities	-5.500	17.750	
Increase in current assets	-2.591.597	-2.323.988	
	-1.719.429	974.094	
Interest paid	-15	-482	25
Interest received	12.903	22.564	25
Call option	0	-19.500	25
	12.888	2.582	
<b>Net cash flow from operating activities</b>	<b>-1.427.068</b>	<b>1.237.946</b>	
<b>Cash flow from investing activities</b>			
Purchase of tangible and intangible fixed assets	-66.438	-264.658	9
Purchase of shares Berlin Civil Society Center	0	-2.500	5
<b>Net cash flow from investing activities</b>	<b>-66.438</b>	<b>-267.158</b>	
Appropriation of Reserves in respect of Investment (Website redesign) of Berlin Civil Society Center shares	-185.392 0	0 -28.750	
<b>Decrease/Increase in cash and cash equivalents</b>	<b>-1.678.897</b>	<b>942.038</b>	
Cash and cash equivalents balance at 01 January	9.438.256	8.352.103	15
Increase/Decrease in cash and cash equivalents	-1.678.897	942.038	
Effect of exchange rate fluctuations	243.108	144.115	
<b>Cash and cash equivalents at 31 December</b>	<b>8.002.467</b>	<b>9.438.256</b>	

## Notes to the financial statements

### 1) Reporting entity

Transparency International e.V. established in 1993 – in the following referred to as TI-S - comprises the movement's secretariat and is domiciled in Germany. TI-S is recognised as registered German association ("eingetragener Verein"). The address of the International Secretariat is

Alt-Moabit 96 in 10559 Berlin.

The financial statements have been prepared voluntarily and comprise the Statement of Financial Position, the Statement of Changes in Reserves, the Statement of Cash Flows as of and the Statement of Comprehensive Income of TI-S for the year ended 31 December 2010.

TI-S presents individual financial statements of the entity only.

The Endowment Fund is reported on separately (see pages 41 - 42).

National Chapters, Chapters in Formation and Contact groups – in the following referred to as Coalition Partners - report independently.

The financial statements were signed by the Managing Director of TI-S on 18 April 2011.

### 2) Basis of preparation

#### (a) Statement of compliance

The financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRS) as adopted by the European Union.

Currently, the IFRS do neither contain specific guidelines for small and medium sized companies nor for non-profit and non-governmental organisations concerning the accounting treatment and the presentation of the financial statements. Accounting policies have been based on the general IFRS principles, as detailed in the IASB Framework for the Preparation and Presentation of Financial Statements.

#### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis except in the case of foreign currencies which are stated and measured at fair value at year end.

## **Notes to the financial statements**

### **(c) Functional and presentation currency**

The financial statements are presented in Euro, which is the organization's functional currency. Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Reserves, Statement of Cash Flow and the Notes, are presented in and rounded to the nearest Euro.

### **(d) Use of estimates and judgements**

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the valuation of assets, donor contributions, liabilities and expenses. The estimates and assumptions are based on historical experience. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

## Notes to the financial statements

### 3) Summary of significant accounting policies

#### (a) Adoption of new and revised International Financial Reporting Standards (IFRS)

The International Accounting Standards Board (IASB) has issued the following – not yet endorsed by the EU – standards and interpretations that have not been adopted by TI-S:

- IFRS 9 Financial Instruments
- Amendment to IFRS 7 Financial Instruments: Disclosures
- Amendment to IAS 12 Deferred Tax: Recovery of Underlying Assets
- Amendment to IFRS 1 Severe Hyperinflation and Removal of Fixed Dates for First-Time Adopters

In 2010 the following standards were endorsed:

- IFRIC 19 Extinguishing Financial Liabilities with Equity Instruments,
- Revised IAS 24 Related Party Disclosures,
- Amendment to IFRIC 14 Prepayment of a Minimum Funding Requirement,
- Amendments to IFRS 1 Additional Exemptions for First-time Adopters
- Amendments to IFRS 2 Group Cash-settled Share-based Payment Transactions
- Improvements to IFRSs (issued by the IASB in April 2009)

These standards are mandatory for fiscal periods beginning after 1 January 2011. TI-S will adopt IAS 24 and IFRIC 14 and Improvements to IFRSs. IFRS 1, IFRS 2 and IFRIC 19 are not relevant for TI-S.

Following Amendments to standards were published in 2010 and endorsed in 2011:

- Improvements to IFRSs (issued by the IASB in May 2010)

## Notes to the financial statements

### (b) Accounting for Grants

Donor funds are recognised in the accounts when there is evidence of entitlement, which normally exists when the grant is formally expressed in writing.

Grants are recognized as Donor contributions in the Statement of Comprehensive Income

- in the year when the funds are received where entitlement is demonstrable and no conditions are attached (“unrestricted” funds) or
- in line with expenditure incurred for project related “restricted” grants.

Restricted grants received but not yet utilised funds are presented as liabilities in the Statement of Financial Position, within the category Donors' funding received in advance. Restricted grants spent but for which funds have not yet been received as of the date of the Statement of the Financial Position are presented as receivables in the Statement of the Financial Position within Donor commitments.

TI-S delivers Donors' projects in partnership with National Chapters and Coalition partners of TI's movement across the world, providing project related grants under contractual conditions.

Payments to project partners are initially recorded as receivables under Advances to National Chapters or Coalition Partners, or, if third parties are involved, as Advances to other parties as project outlays. Related Donor contributions are not recognised as income until TI-S receives evidence of expenditure in the form of project audit reports, original receipts, or any other proof as required by the relevant contract; instead, they are reported as Liabilities to Donors in the Statement of Financial Position.

Advances to National Chapters, Coalition Partners or other parties, net of the recognisable income for which evidence of expenditure has been received, are recorded as Changes in accrued disbursements (see note 20 and 21).

Grants in currencies other than Euro are recorded at the exchange rate of the date when TI-S receives the funds, since the reporting to the donors is done at that rate.

Advances to National Chapters, Advances to other parties as project outlays and Liabilities to Donors in currencies other than Euro are recorded at the exchange rate of the date TI-S transferred the money to the counterparty, as that exchange rate is used for reporting purposes.

### (c) Translation of foreign Currencies

Transactions in foreign currencies are reported at the foreign exchange rate ruling at the date of the transaction. At the date of the Statement of Financial Position monetary assets and liabilities denominated in foreign currency are converted into Euro at the rate of exchange at that date.

## Notes to the financial statements

Non-monetary assets and liabilities in foreign currencies that are stated at historical cost are reported at the foreign exchange rate at the date of transaction.

Foreign exchange differences arising on translation are reported as income and expense.

### (d) Tangible and intangible fixed assets

Tangible fixed assets comprise mainly equipment and office furniture, which are initially recorded at cost and thereafter stated at historical cost less accumulated depreciation and – if any - impairment losses.

Intangible fixed assets comprise software and licenses, which are initially recorded at cost and thereafter stated at historical cost less accumulated amortisation and impairment losses if any.

Depreciation and amortisation on fixed assets is recognised on a straight line basis over the estimated useful lives of each part of an item to its residual value, using rates as follows:

	<b>Rate</b>
Furniture bought before 31 December 2004	10%
Furniture bought after 01 January 2005	8%
Installation for telephone and network	13%
Computers, software, licences	33%

Fixed assets bought in 2008 or 2009 with acquisition costs of € 150 up to € 1.000 have been pooled and depreciated on a straight line basis over estimated useful lives of five years. In 2008 and 2009 low value equipment, whose acquisition costs was less than € 150, has been written off in full in the year of acquisition. In 2010 equipment, whose acquisition costs was less then € 410 net, has been classified as low value equipment and has been written off in full.

### (e) Cash and cash equivalents

For purposes of the Statement of Financial Position, Statement of Comprehensive Income and Statement of Cash Flow, cash and cash equivalents comprise cash on hand and bank balances. Cash and cash equivalents in foreign currencies are measured at fair value, using the bank exchange rates at 31 December

2010	1 EUR	=	0,8601 GBP
	1 EUR	=	1,3279 USD
2009	1 EUR	=	0,9061 GBP
	1 EUR	=	1,4360 USD

## Notes to the financial statements

### (f) Taxation

No income and VAT taxation has been provided in these accounts as the organization was not in receipt of taxable income and enjoys tax-exempt status.

### (g) Accounting for leases

Leases of assets under which a significant portion of the risks and rewards of ownership are effectively retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the income and expenditure account on a straight line basis over the period of the lease.

TI-S leases office areas under operating leases.

According to the rental contracts TI-S established two bank deposits in the initial amounts of € 38.859 and € 18.463 for the offices in Berlin; these deposit accounts include the accrued interest as well.

The security in the amount of € 2.900 TI-S paid to the landlord of the Brussels office will be repaid in 2011 due to the office closing as per 30 September 2010.

All security deposits are reported as Other receivables (see note 14).

### (h) Financial assets and liabilities

Loans and receivables comprise financial assets with fixed or determinable payments that are not quoted in an active market and are neither classified as held for trading nor as available for sale. The category includes TI-S's Donor commitments and other current assets. Initial recognition is done at fair value which generally equals the nominal value of the receivable. Subsequently, the loans and receivables are measured at amortised costs using the effective interest method less any impairment losses, if necessary. The carrying values are equal to the fair value of the receivables and other assets due to their short-term nature. Donor commitments and other current assets are due within 1 year and neither past due. No impairment losses of financial assets are recorded in 2010.

Non-derivative financial liabilities are recognised at fair value which either equals the amount received or the net present value of future obligations. Subsequently, they are measured at amortised costs using the effective interest method. At TI-S the category includes Accounts payables, Liabilities to National Chapters or Coalition partners, Liability to Berlin Civil Society Center and Other liabilities.

Due to the short-term (less than one year) maturities of the liabilities mentioned above, it is assumed that the fair value is equal to the carrying amount.

## **Notes to the financial statements**

### **(i) Other receivables and liabilities**

Other receivables are measured at amortized cost, using the effective interest method, less an allowance for impairment.

An allowance for impairment of receivables is established if the collection of a receivable becomes doubtful. The amount of the allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The impairment loss is recognized in the statement of income, if any.

The category includes TI-S's Advances to National chapters and Advances to other parties as project outlays.

Liabilities are measured at amortized cost, using the effective interest method. At TI-S the category includes the Donors' funding received in advance and Liabilities to Donors.

€ 6.833 of the reported advances to National Chapters at 31 December 2009 have been written off in 2010.

Other receivables and liabilities are all due within one year.

### **(j) Finance income and expenses**

Finance income and expenses comprise interest income on funds, interest received to be refunded to the donor in case it was recognized in previous years as interest income and exchange rate translation gains and losses. Foreign currency gains and losses are reported on a net basis.

### **(k) Reserves**

The Reserves of TI-S consist of retained earnings, unrestricted Donor contributions received in previous years and not yet utilised at the balance sheet date.

The Special Fund is created for the long-term needs of TI-S. The Reserve for investment was established to cover the costs of the new TI-S website and the amount of € 185.392 was utilized in 2010. The remaining amount will be fully used in 2011. The Reserve for TI network support makes funds available to strengthen the National Chapter network.

## Notes to the financial statements

### (I) Personnel Expenses and Pension

The Personnel costs consist of salaries, wage taxes and social security contributions paid by TI-S and pension contributions for members of the Senior Management Team (SMT) paid by TI-S as well as employees' voluntary pension contributions.

TI-S concluded a contract with Allianz insurance for their SMT members effective May 2007. Insurance holder is TI-S, the beneficiary is the named Director. They receive benefits, a maximum at their legal retirement age, a minimum only five years before. According to this contract the following payments per person were made, each for one calendar year:

	<u>Euro</u>
Managing Director	10.000
Group Director / CFO	7.500
Director	5.000

Contributions paid in 2010 but relating to 2011 have been accrued. The costs reported as Personnel expenses are € 55.000 (2009: € 62.082).

The Head of Brussels Office received a voluntary pension contribution paid by TI-S in the amount of € 417 from September to October 2010.

The Managing Director acts on behalf of the Board of Directors on the basis of a power of attorney that is registered. Internally two staff members have had a power of attorney for signature rights assigned to them by the Managing Director. One of them left TI-S on 14 November 2010.

The total amount of salaries for the three persons in 2010 was € 391.935 (2009: € 366.996).

In 2010 TI-S employed an average of 113 employees (2009: 104) of which 18 (2009: 12) were on part time. In addition it benefited from a number of interns who contributed to its activities throughout the year.

## Notes to the financial statements

### 4) Financial Instruments

The following table shows the carrying amounts and fair values of the Group's financial instruments at 31 December 2010. Reported fair values can only be seen as indications of prices that might be achieved when selling these instruments in the markets.

	2010			2009		
	Carrying amount	Amortised cost	Fair value	Carrying amount	Amortised cost	Fair value
Shares Berlin Civil Society Center *)	2.500		2.500	2.500		2.500
Donor commitments	447.267		447.267	510.403		510.403
Loans to National Chapters	0		0	30.000		30.000
Other receivables	270.124		270.124	292.605		292.605
Cash and cash equivalents	8.002.467		8.002.467	9.438.256		9.438.256
<b>Total Financial assets</b>	<b>8.722.358</b>		<b>8.722.358</b>	<b>10.273.765</b>		<b>10.273.765</b>
Liability to Berlin Civil Society Center	17.750	17.750		23.250	23.250	
Liability to a.i.s.b.l. Brussels	39.018	39.018		0	0	
Accounts payable	576.216	576.216		484.243	484.243	
Liabilities to National Chapters	141.992	141.992		101.497	101.497	
Other liabilities and accruals	509.853	509.853		353.682	353.682	
<b>Total Financial liabilities</b>	<b>1.284.828</b>	<b>1.284.828</b>		<b>962.673</b>	<b>962.673</b>	

\*) Since the minority shares of TI-S are not material a fair value evaluation of the registered charity was not prepared.

The following table shows the carrying amount of the financial instruments applying the categories of IAS 39. There were no reclassifications between the valuation categories in 2010 and 2009.

	2010	2009
	Carrying amount	Carrying amount
Loans and receivables	719.891	835.509
Other liabilities amortized at cost	1.284.828	962.673

## Notes to the financial statements

TI-S has exposure to the following risks from its use of financial instruments :

- Credit risk
- Liquidity risk
- Currency risk.

### (a) Credit risk

Credit risk is the risk of financial loss if the counterparty to a financial instrument fails to meet its contractual obligations and arises principally from accounts receivables.

Donor commitments and Other receivables:

The exposure to credit risk is influenced by the individual characteristics of the counterparties. More than 90% of all receivables are transacted with counterparties that have low default risk. Impairment losses have been recognized in the statement of income accordingly.

The carrying amount of financial assets represents the maximum credit exposure.

### (b) Liquidity Risk

Liquidity risk relates to the risk that the organisation's potential failure to pay its debts and obligations when due because of its inability to convert assets into cash, or its failure to produce enough funds at reasonable costs.

TI-S monitors its liquidity and cash flow situation regularly to assess liquidity requirements appropriately and adequately, reporting to the Board of Directors and its Finance Committee on a quarterly basis.

### (c) Currency Risk

TI-S is exposed to currency risks from grants and receivables in a currency other than the respective functional currency (Euro), primarily Pounds Sterling (GBP) and US Dollar (USD).

TI-S ensures that its exposure is kept to an acceptable level by buying or selling foreign currencies at spot rates when necessary to address short-term imbalances. Operational measures are taken to mitigate the risks for projects.

## Notes to the financial statements

TI's exposure to foreign currency risk was as follows based on notional amounts :

	2010			2009		
	EUR	USD	GBP	EUR	USD	GBP
Shares Berlin Civil Society Center	2.500			2.500		
Donor commitments	447.267			461.680	48.723	
Other receivables and loans	262.210	2.502	5.412	293.865	20.720	8.020
Liabilities to Berlin Civil Society Center	17.750			23.250		
Accounts payable	532.523	14.659	29.034	414.528	32.814	36.901
Liabilities to National Chapters	79.995	61.996		50.757	50.350	390
Other liabilities and accruals	507.467	2.386		353.239		143
<b>Net exposure</b>	<b>1.888.730</b>	<b>81.543</b>	<b>34.446</b>	<b>1.599.819</b>	<b>152.607</b>	<b>45.454</b>

Since the net exposure is not material a sensitivity analysis was not prepared.

### 5) Related Parties

TI-S comprises the movement's secretariat which supports over 90 National Chapters and leads the implementation of the organisation's international agenda. National Chapters are legally and financially independent organisations registered in their countries. Members of the Board of Directors are elected by the Annual Membership Meeting (AMM) of TI-S, which membership consists of accredited National Chapters and Individual Members. Since the Board of Directors is not an executive board, and the members of the Board of Directors receive no remuneration from TI-S, neither the National Chapters nor their members as elected members of the Board of Directors are considered related parties.

TI-S purchased 10 percent of the shares of the Berlin Civil Society Center – a convening-capacity-building research gGmbH (BCSC) registered in Berlin in a nominal value of € 2.500 of which € 1.250 have been paid in 2009. As buyer of these shares TI-S was obliged to pay to BCSC a programme subsidy in the amount of € 26.250 for 2009. An amount of € 4.250 was paid already in 2009, the second instalment in the amount of € 5.500 in 2010. The third to fifth instalments, € 5.500 each, are due by 30 November 2011, 2012 and 2013. They have been reported in expense, as current liability (€ 5.500) and as non-current liability (€ 11.000).

TI-S is a minority shareholder of this registered charity and thus BCSB is not a related party.

On 25 August 2010 the Transparency International Liaison Office to the European Union a.i.s.b.l. – in the following referred to as TI-EULO – was founded in Brussels as a liaison office of Transparency International Secretariat (TI-S). Three directors of TI-S form the Executive Board of TI-EULO. An Operational Agreement between TI-S and TI-EULO has been concluded and a grant agreed upon. The support of TI-S to TI-EULO is recorded as Direct National Chapter and Regional support in the Statement of Comprehensive Income. The liability of TI-S to TI-EULO is - in line with the Operational Grant as of 31 December 2010 reported as Liability to a.i.s.b.l. Brussels in the Statement of Financial Position.

## Notes to the financial statements

### 6) Commitments and Contingent Liabilities

TI-S rents office space in Berlin and Brussels - the contract was terminated as of September 30, 2010 - for its operations, comprising the commitments:

#### Office Alt-Moabit 96, 10559 Berlin, Germany third and fifth floor

TI-S concluded a fixed rental term contract for 1.268 m<sup>2</sup> office space and three cellar rooms until November 2011, with an option to renew after that date for another year.

Rental payments monthly:	<u>Rent</u>	<u>Running costs</u>	<u>Total</u>
January 2011 – November 2011	€ 13.050	€ 4.570	€ 17.620

If TI-S made use of the option December 2011 – November 2012	€ 16.500		
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TI-S won't make use of the option most likely but is in negotiations with the landlord about an extension of the rental contract to changed conditions.

The commitment from rent adds up to following amounts for durations of Up to one year	€ 143.550
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#### Office Alt-Moabit 96, 10559 Berlin, Germany, sixth floor

TI-S concluded an additional rental contract effective from 01 February 2009 for 383 m<sup>2</sup> office space until January 2014, with an option to renew after that date for another year.

Rental payments monthly:	<u>Rent</u>	<u>Running costs</u>	<u>Total</u>
January 2011	€ 5.079	€ 1.149	€ 6.228
February 2011 – January 2012	€ 5.181	€ 1.149	€ 6.330

The rent will be increased by two percent annually related to the last paid rent.

The commitment from rent adds up to following amounts for durations of Up to one year	€ 62.065
One to five years	€ 195.442

#### Office Rond Point Schuman 6, 1040 Brussels, Belgium

There is no commitment any more since TI-S' office in Belgium closed as per 30 September 2010.

## Notes to the financial statements

TI-S rents printers under operating leases. The commitment aggregates for run durations of

Up to one year	€ 19.050
One to five years	€ 9.523

In 2010 TI-S started the Pan-European NIS project funded by the European Commission (EC) and comprising 23 National Chapters in the ECA Region (see Annex 2 P.5). The EC provides 70 percent of the funding, and it is envisaged that chapters will raise the remaining 30 percent match funding. In the event that National Chapters do not succeed in raising the funds by the end of the project in 2013, TI-S has initially pledged to fund the difference, which would potentially amount to a maximum of € 244.400 related to the advances sent to NCs in 2010.

### 7) Capital Management

The capital managed by TI-S comprises its reserves. The charity is subject to externally imposed capital requirements in this way that a surplus and the reserves might only be used for purposes complying with the non-profit-making purpose of the Society (Gemeinnützigkeit) according to paragraph 3 of the charter of TI-S.

Budget- and Liquidity plans are set up quarterly and updated regularly.

### 8) Subsequent Events

No events that have to be reported occurred between 31 December 2010 and the date of approval.

## Notes to the financial statements

### 9) Non current assets

#### Property, plant and equipment

	Euro		
	Equipment	Furniture	Total
<b>Acquisition cost</b>			
Balance at 01 January 2010	441.063	80.363	521.426
Additions	41.553	5.022	46.575
Disposals	-24.253	-5.200	-29.453
Balance at 31 December 2010	<b>458.363</b>	<b>80.185</b>	<b>538.548</b>
<b>Depreciation</b>			
Balance at 01 January 2010	257.971	55.646	313.616
Depreciation for the year	72.871	10.186	83.057
Disposals	-24.253	-5.200	-29.453
Balance at 31 December 2010	<b>306.588</b>	<b>60.632</b>	<b>367.220</b>
<b>Book values</b>			
Balance at 01 January 2010	183.093	24.717	207.810
Balance at 31 December 2010	<b>151.775</b>	<b>19.553</b>	<b>171.328</b>

#### Intangible assets

	Euro		
	Software	Licences	Total
<b>Acquisition cost</b>			
Balance at 01 January 2010	136.308	10.575	146.883
Additions	207	19.655	19.862
Balance at 31 December 2010	<b>136.515</b>	<b>30.230</b>	<b>166.746</b>
<b>Amortisation</b>			
Balance at 01 January 2010	72.451	4.703	77.154
Amortisation for the year	25.528	4.035	29.563
Balance at 31 December 2010	<b>97.979</b>	<b>8.738</b>	<b>106.718</b>
<b>Book values</b>			
Balance at 01 January 2010	63.857	5.872	69.729
Balance at 31 December 2010	<b>38.536</b>	<b>21.492</b>	<b>60.028</b>

## Notes to the financial statements

### Property, plant and equipment

	Euro		
	Equipment	Furniture	Total
<b>Acquisition cost</b>			
Balance at 01 January 2009	277.498	65.547	343.045
Additions	165.957	17.470	183.427
Disposals	-2.392	-2.655	-5.046
Balance at 31 December 2009	<b>441.063</b>	<b>80.363</b>	<b>521.426</b>
<b>Depreciation</b>			
Balance at 01 January 2009	197.689	49.311	247.000
Depreciation for the year	62.673	8.989	71.663
Disposals	-2.392	-2.655	-5.046
Balance at 31 December 2009	<b>257.971</b>	<b>55.646</b>	<b>313.616</b>
<b>Book values</b>			
Balance at 01 January 2009	79.809	16.236	96.045
Balance at 31 December 2009	<b>183.093</b>	<b>24.717</b>	<b>207.810</b>

### Intangible assets

	Euro		
	Software	Licences	Total
<b>Acquisition cost</b>			
Balance at 01 January 2009	62.276	3.377	65.653
Additions	74.032	7.199	81.231
Disposal	0	0	0
Balance at 31 December 2009	<b>136.308</b>	<b>10.575</b>	<b>146.883</b>
<b>Amortisation</b>			
Balance at 01 January 2009	58.636	2.885	61.521
Amortisation for the year	13.815	1.819	15.634
Disposals	0	0	0
Balance at 31 December 2009	<b>72.451</b>	<b>4.703</b>	<b>77.154</b>
<b>Book values</b>			
Balance at 01 January 2009	3.640	492	4.132
Balance at 31 December 2009	<b>63.857</b>	<b>5.872</b>	<b>69.729</b>

## Notes to the financial statements

### 10) Receivables

	Euro	
	Balance	
	31.12.2010	31.12.2009
<b><u>Donor commitments</u></b>		
<b><u>Governmental Agencies</u></b>		
Ministry of Foreign Affairs, The Netherlands	75.000	
Department for International Development, United Kingdom (DFID), Vietnam	47.250	
European Commission (Whistleblower Project)	29.267	43.572
Irish Aid (Vietnam Project)	33.435	
European Commission (Gateway Project))	8.736	
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)	3.017	
Ministry for Foreign Affairs of Finland		200.000
European Commission (Operating Grant)		145.697
U.S. Agency for International Development (USAID)		48.722
European Commission (OLAF I)		47.412
	<b>196.705</b>	<b>485.403</b>
<b><u>Foundations</u></b>		
Bill & Melinda Gates Foundation (NIS Ukraine Project)	43.867	
	<b>43.867</b>	<b>0</b>
<b><u>Other development Organisations</u></b>		
Kosova Democratic Institute	3.600	
Organisation Internationale de la Francophonie		25.000
	<b>3.600</b>	<b>25.000</b>
<b><u>Corporate Donors</u></b>		
Ernst & Young LLP	200.000	
PricewaterhouseCoopers	3.095	
	<b>203.095</b>	<b>0</b>
<b>Total Donor commitments</b>	<b>447.267</b>	<b>510.403</b>

## Notes to the financial statements

### 11) Advances to National Chapters and Coalition Partners

National Chapter or Coalition Partner	Euro					
	Balance 01.01.2010	Reporting related to previous years	Advances in 2010	Repayment received	Reporting related to Advances 2010	Balance 31.12.2010
<b>Europe and Central Asia</b>						
Transparenz Österreich - Forum zur Korruptionsbekämpfung	0	0	4.839	0	0	4.839
Transparency International Bosnia and Herzegovina	70.409	70.409	109.210	0	47.108	62.102
Transparência e Integridade, Associação Cívica (TIAC)	0	0	5.194	0	0	5.194
Transparency Azerbaijan	24.091	0	48.182	24.091	0	48.182
Transparency International Albania	43.870	43.870	105.212	0	29.010	76.202
Transparency International Anti-corruption Center (Armenia)	43.744	22.130	71.560	0	9.027	84.147
Transparency International Belgium	6.904	6.639	38.504	264	0	38.504
Transparency International Bulgaria - Transparency Without Borders Association	54.508	48.277	70.935	0	7.377	69.789
Transparency International Czech Republic	36.183	36.183	44.149	0	13.354	30.795
Transparency International España	0	0	38.032	0	0	38.032
Transparency International Korruptsioonivaba Eesti (Estonia)	18.057	18.057	23.099	0	0	23.099
Transparence-International France	0	0	38.528	0	0	38.528
Transparency International Georgia	43.215	24.343	80.531	0	16.089	83.314
Transparency International Greece/Diethnis Diafaneia-Hellas	0	0	42.599	0	0	42.599
Transparency International Hrvatska (Croatia)	44.124	44.124	86.744	0	27.514	59.230
Transparency International Ireland	10.021	10.021	10.644	0	8.017	2.627
Transparency International Italia	30.970	24.942	43.303	0	6.117	43.214
Kosova Democratic Institute	131.725	131.725	51.041	0	0	51.041
Transparency International Latvia (DELNA)	16.755	16.755	26.011	0	0	26.011
Transparency International Lithuania	12.459	6.505	30.626	0	5.754	30.826
Transparency Zero Corruption (Macedonia)	44.234	44.234	101.844	0	29.500	72.344
Transparency International Magyarorszag (Hungary)	5.484	5.484	51.231	0	12.534	38.697
Transparency International Moldova	44.487	44.487	42.970	0	29.470	13.500
MANS (The Network for the Affirmation of NGO Sector, Montenegro)	77.979	77.979	103.782	0	55.297	48.485
TI Netherlands	0	0	600	0	600	0
Transparency International Romania / Asociatia Romana pentru Transparenta	32.548	26.523	41.174	0	4.572	42.626
Transparency International Slovakia DRUSTVO Integriteta - Association for Ethics in Public Service (Slovenia)	31.882	26.040	31.167	0	3.040	33.969
Transparency International Sweden	10.594	10.594	45.309	0	10.381	34.928
Transparency International Turkey / Seffalik Dernegi	0	0	36.919	0	0	36.919
Transparency International UK	0	0	18.489	60	4.241	14.188
Transparency International Serbia/Transparentnost Srbija	0	0	35.920	0	0	35.920
	43.500	43.500	94.949	0	29.469	65.480
	<b>877.743</b>	<b>782.822</b>	<b>1.573.296</b>	<b>24.416</b>	<b>348.469</b>	<b>1.295.331</b>
<b>Americas</b>						
Poder Ciudadano (Argentina)	45.525	42.236	40.680	0	0	43.969
Transparencia Bolivia	19.396	19.396	62.087	0	49.606	12.481
Chile Transparente	14.069	14.069	52.980	0	16.999	35.982
Transparencia por Colombia	24.845	23.441	33.397	7.000	0	27.802
Participación Ciudadana (Dominican Republic)	7.892	7.892	7.770	5.637	2.133	0
Fundación Nacional para el Desarrollo FUNDE (El Salvador)	15.080	15.080	43.572	0	43.572	0
Acción Ciudadana (Guatemala)	4.715	4.715	35.602	3.962	13.318	18.322
Asociación por una Ciudadanía Participativa (Honduras)	1.390	0	0	0	0	1.390
Transparencia Mexicana	10.586	10.586	43.065	0	23.589	19.475
Grupo Cívico Etica y Transparencia (Nicaragua)	20.487	20.487	45.526	0	13.445	32.082
Fundacion para la Libertad Ciudadana (Panama)	0	0	5.443	0	5.443	0
Proética (Peru)	0	0	70.122	0	0	70.122
Uruguay Transparente	37.162	35.320	55.507	0	34.878	22.471
Transparencia Venezuela	80.595	1.513	254.629	0	2.740	330.971
	<b>281.743</b>	<b>194.735</b>	<b>750.380</b>	<b>16.599</b>	<b>205.724</b>	<b>615.067</b>
Balance	1.159.486	977.556	2.323.676	41.014	554.193	1.910.398

Notes to the financial statements

National Chapter or Coalition Partner	Euro					
	Balance 01.01.2010	Reporting related to previous years	Advances in 2010	Repayment received	Reporting related to Advances 2010	Balance 31.12.2010
Forward	1.159.486	977.556	2.323.676	41.014	554.193	1.910.398
<b><u>Africa and Middle East</u></b>						
TI-Cameroon	65.074	0	168.524	0	0	233.598
Transparency Ethiopia	19.365	0	0	0	0	19.365
Ghana Integrity Initiative	141.636	86.738	217.587	0	48.083	224.403
Association Guineene pour la transparence (Guinea)	1.500	0	0	0	0	1.500
Jordan Transparency Society (Jordan)	6.741	2.697	0	0	0	4.044
Transparency International Kenya	41.965	0	155.263	0	28.479	168.750
Lebanese Transparency Association (LTA)	70.443	0	225.662	0	69.856	226.249
Center for Transparency and Accountability in Liberia	62.740	62.740	194.790	0	101.530	93.259
Transparency International Initiative Madagascar	21.558	21.558	106.700	0	17.889	88.811
Transparency Maroc	135.992	51.293	280.240	0	55.241	309.699
Transparency Mauritius	1.000	1.000	41.134	0	17.296	23.838
Centro de Integridade Publica (Mozambique)	7.798	7.798	42.543	0	18.786	23.758
Association Nigerienne de Lutte Contre la Corruption (Niger)	31.159	16.159	120.984	0	19.147	116.837
Transparency in Nigeria	87.505	0	45.234	0	0	132.739
The Coalition for Accountability and Integrity-AMAN (Palestine)	73.914	68.497	222.677	0	61.070	167.024
Transparency Rwanda	29.734	29.734	60.808	0	20.006	40.801
Forum Civil (Senegal)	74.804	8.971	160.014	0	0	225.847
National Accountability Group (Sierra Leone)	32.285	32.285	38.069	0	24.608	13.461
Transparency South Africa	9.845	0	0	0	9.845	0
Transparency Uganda	51.718	24.469	289.159	0	104.884	211.524
Transparency International Zambia	37.250	1.786	165.206	0	6.643	194.026
Transparency International Zimbabwe	41.833	41.833	53.638	0	18.534	35.103
La Fondation Héritage pour Haïti (LFHH) Le Centre pour l'Ethique et l'Intégrité Publique et Privée	0	0	4.570	0	0	4.570
	<b>1.045.858</b>	<b>457.556</b>	<b>2.592.800</b>	<b>0</b>	<b>621.897</b>	<b>2.559.204</b>
<b><u>Asia - Pacific *</u></b>						
Transparency International Indonesia	191.294	0	133.044	0	5.036	319.302
Transparency Solomon Islands	63.134	13.875	72.472	0	0	121.730
Transparency International Papua New Guinea	65.061	28.308	88.138	0	6.966	117.926
Transparency International Malaysia (The Malaysian Society for Transparency and Integrity)	41.753	0	53.312	0	0	95.065
Transparency International Fiji	62.716	48.089	46.442	0	0	61.069
Transparency International Pakistan	43.010	24.219	46.657	0	10.057	55.391
Transparency International Nepal	56.508	53.251	44.394	2.516	1.201	43.934
Transparency Vanuatu	45.900	45.900	56.150	0	17.696	38.454
Transparency International India	17.000	10.000	34.674	0	10.000	31.674
Towards Transparency (Vietnam)	9.214	9.214	152.346	0	122.374	29.972
Transparency International Korea (South)	7.000	0	9.000	0	0	16.000
Transparency International Japan	0	0	11.743	0	0	11.743
Transparency International Sri Lanka	4.000	0	6.000	0	0	10.000
Transparency International New Zealand	4.000	0	3.000	0	0	7.000
Transparency Maldives	5.000	0	0	0	0	5.000
Transparency International Philippines	5.000	0	1.557	0	1.557	5.000
Transparency International Australia	0	0	2.000	0	2.000	0
TI-Chinese Taipei	9.000	9.000	0	0	0	0
Transparency Thailand	0	0	3.400	0	3.400	0
	<b>629.589</b>	<b>241.856</b>	<b>764.329</b>	<b>2.516</b>	<b>180.286</b>	<b>969.261</b>
<b>Total</b>	<b>2.834.933</b>	<b>1.676.969</b>	<b>5.680.806</b>	<b>43.530</b>	<b>1.356.377</b>	<b>5.438.863</b>

## Notes to the financial statements

### 12) Loans to National Chapters

National Chapter	Euro Balance	
	31.12.2010	31.12.2009
La Fondation Heritage Pour Haiti (LFHH)	0	15.000
Transparency International Latvia	0	15.000
<b>Total</b>	<b>0</b>	<b>30.000</b>

### 13) Advances to other parties as project outlays

Recipient	Euro Balance	
	31.12.2010	31.12.2009
Destonic Consulting CC, South Africa	123.033	0
Tsinghua University, China	73.505	36.753
TORO, Creative Union Ukraine	39.221	0
International Company for Training and Development, EGYPT	11.028	5.138
Kol Preap / Cambodia	8.150	0
Meta Meta / South Africa	2.665	0
EITI Secretariat-Oslo, Norway	0	76.000
Community Integrity Initiative, Kwale Delta State	0	20.000
RAS-HON Red de Agua y Saneamiento de Honduras, Teg	0	8.000
Red Participacion y Justicia	0	6.503
Pesi Fonua, Tonga	0	1.346
Urizar Cabrera, Guatemala	0	577
<b>Total</b>	<b>257.601</b>	<b>154.317</b>

Notes to the financial statements

14) Others

	Euro Balance	
	31.12.2010	31.12.2009
<b>Deposit</b>	<b>61.887</b>	<b>61.739</b>
<b>Receivables from Personnel</b>		
Advances for travel	19.236	10.659
Other Personnel receivables	18.239	21.608
<b>Total receivables from Personnel</b>	<b>37.475</b>	<b>32.267</b>
<b>Other prepayments</b>		
Thereof reimbursement requests		
towards National Chapters	28.482	93.775
from payments for maternity leave	0	4.871
towards Donors	6.799	612
from payments towards Board members	0	78
Payments related to 2011	58.383	67.808
Other receivables	77.097	30.614
<b>Total other prepayments</b>	<b>170.762</b>	<b>197.758</b>
<b>Accrued interest</b>	<b>0</b>	<b>841</b>
<b>Total Others</b>	<b>270.124</b>	<b>292.605</b>

15) Cash and cash equivalents

	31.12.2010		31.12.2009	
	foreign currency	Euro	foreign currency	Euro
Cash in Euro		5.123		1.158
Cash in USD	978	737	336	234
<b>Cash in hand</b>		<b>5.860</b>		<b>1.392</b>
<b>Bank balances / Commerzbank AG</b>				
Bank accounts in EUR		5.986.787		6.792.429
Bank accounts in GBP	635.468	738.831	570.779	629.929
Bank accounts in USD	1.687.747	1.270.989	2.892.829	2.014.505
<b>Total bank balances</b>		<b>7.996.607</b>		<b>9.436.864</b>
<b>Total cash and cash equivalents</b>		<b>8.002.467</b>		<b>9.438.256</b>

The money was invested in		
saving accounts	0	2.000.000
current accounts	2.634.425	2.677.820
programme and donor related accounts	5.362.182	4.759.044
	<u>7.996.607</u>	<u>9.436.864</u>

## Notes to the financial statements

### 16) Accounts payable

	Euro Balance	
	31.12.2010	31.12.2009
Honoraria	252.294	118.989
Publication and communication costs	116.963	18.412
Travel costs	99.759	41.324
Miscellaneous expenses	80.627	132.404
Hardware / Software implementation (ERP system)	19.996	82.551
Maintenance, rent and leasing costs	4.597	13.417
Brand review / Global Campaign		66.257
Employees' insurance	1.980	10.888
<b>Total Accounts payable</b>	<b>576.216</b>	<b>484.243</b>

## Notes to the financial statements

### 17) Donors' funding received in advance

Donor	Euro Balance	
	31.12.2010	31.12.2009
<b><u>Governmental Agencies</u></b>		
European Commission	924.297	221.695
Australian Agency for International Development (AusAID)	538.289	538.237
Department for International Development, United Kingdom (DFID)	438.274	616.275
Norwegian Agency for Development Cooperation (Norad)	427.659	82
Norwegian Ministry of Foreign Affairs	80.599	11.939
Swedish International Development Cooperation Agency (Sida)	104.433	64.831
Ministry for Economic Cooperation and Development (BMZ), Germany	46.540	144.239
Comunidad de Madrid	41.748	106.115
U.S. Agency for International Development (USAID)	34.447	601
The Office of The National Anti-Corruption Commission, Thailand	30.157	198.298
Ministry for Foreign Affairs of Finland	25.942	2.522
Royal Danish Ministry of Foreign Affairs (Danida)	7.983	137.089
Swiss Agency for Development and Cooperation (SDC)	5.923	3.061
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)	2.631	100.697
Federal Foreign Office, Germany	1.873	133
Ministry of Foreign Affairs, The Netherlands	1.617	418.319
French Ministry of Foreign Affairs	50	
Irish Aid	0	138.554
Canadian International Development Agency (CIDA)	0	48.125
Foreign & Commonwealth Office, UK (FCO)	0	8.842
	<b>2.712.459</b>	<b>2.759.654</b>
<b><u>Foundations</u></b>		
Bill & Melinda Gates Foundation	1.078.271	2.608.146
TIDES Foundation, USA	134.257	670.733
OSI Development Foundation, Switzerland	116.118	106.310
William and Flora Hewlett Foundation	57.883	171.641
	<b>1.386.528</b>	<b>3.556.829</b>
<b><u>Other development Organisations</u></b>		
The United Nation Democracy Fund (UNDEF)	95.566	
United Nations Development Programme (UNDP)	49.078	
University of Konstanz	41.059	
Center for International Policy	38.218	
World Vision International	25.000	
Transparency International Serbia	6.157	
German Corporation for Technical Cooperation (GTZ), Germany	3.247	3.930
European Investment Bank (EIB)	0	19.000
Stockholm International Water Institute (SIWI), Sweden	0	13.330
Transparency International Zimbabwe	0	8.621
	<b>258.324</b>	<b>44.881</b>
<b><u>Corporate Donors</u></b>		
Ernst & Young LLP		200.000
SAP AG	50.000	
	<b>50.000</b>	<b>200.000</b>
<b><u>Individual Donors</u></b>		
	600	4.050
	<b>600</b>	<b>4.050</b>
<b>Total</b>	<b>4.407.911</b>	<b>6.565.415</b>

## Notes to the financial statements

### 18) Liabilities to Donors

Money received from / reports due to	Euro Balance	
	31.12.2010	31.12.2009
<b><u>Governmental Agencies</u></b>		
Department for International Development, United Kingdom (DFID)	1.626.357	979.893
European Commission	1.619.728	585.942
Norwegian Agency for Development Cooperation (Norad)	356.654	64.576
Australian Agency for International Development (AusAID)	142.998	77.846
Federal Foreign Office, Germany	105.240	455.460
Comunidad de Madrid	51.800	577
U.S. Agency for International Development (USAID)	44.998	20.846
French Ministry of Foreign Affairs	39.000	0
Irish AID	32.172	12.507
Ministry for Economic Cooperation and Development (BMZ), Germany	1.500	97.500
Royal Danish Ministry of Foreign Affairs (Danida)	1.471	51.745
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)	0	3.231
	<b>4.021.919</b>	<b>2.350.123</b>
<b><u>Foundations</u></b>		
Bill & Melinda Gates Foundation	1.145.740	348.639
TIDES Foundation, USA	203.300	64.346
OSI Development Foundation, Switzerland	200.483	29.222
William and Flora Hewlett Foundation	26.970	169.419
Transparency International Deutschland	4.570	0
	<b>1.581.062</b>	<b>611.626</b>
<b><u>Other development Organisations</u></b>		
United Nations Development Programme (UNDP)	64.698	0
European Investment Bank (EIB)	27.800	16.000
German Corporation for Technical Cooperation (GTZ), Germany	986	3.501
Stockholm International Water Institute (SIWI), Sweden	0	8.000
	<b>93.484</b>	<b>27.501</b>
<b>Total</b>	<b>5.696.465</b>	<b>2.989.251</b>

## Notes to the financial statements

### 19) Other liabilities and accruals

	Euro Balance	
	31.12.2010	31.12.2009
<b><u>Other liabilities</u></b>		
Personnel costs		
Salaries and other personnell costs		5.477
Social contributions and wage taxes	147.766	
Personnel (travel cost reimbursements)	64.325	59.812
Board members (travel cost reimbursements)	15.233	5.631
Others	2.800	227
	<b>230.123</b>	<b>71.147</b>
<b><u>Accruals</u></b>		
Vacation entitlements of TI-S employees	124.212	159.980
Audits	95.976	69.852
Statutory accident insurance	32.000	25.000
Contribution for disabled persons	16.900	16.120
Travel costs	500	
Additional leave entitlements of TI-S employees	10.142	11.283
	<b>279.730</b>	<b>282.235</b>
<b>Total other liabilities and accruals</b>	<b>509.853</b>	<b>353.382</b>

## Notes to the financial statements

### 20) Donor Contributions

Donor funds are recognised as income either in the year for which the grant is made (unrestricted funding) or in line with the progress of specifically funded projects. The payments actually received are recorded in Annex 1.

#### Unrestricted Donor contributions

	Euro	
	2010	2009
<b>Donors</b>	<b>Total Disbursements</b>	
<b><u>Governmental Agencies</u></b>		
Department for International Development, United Kingdom (DFID), PPA	1.231.068	1.174.729
Ministry of Foreign Affairs, The Netherlands	750.000	750.000
Ministry for Foreign Affairs of Finland	1.050.000	700.000
Canadian International Development Agency (CIDA)	437.701	363.372
Swedish International Development Cooperation Agency (Sida)	538.985	350.011
Irish Aid	400.000	325.000
Swiss Agency for Development and Cooperation (SDC)	246.600	217.635
Royal Danish Ministry of Foreign Affairs (Danida)	200.613	200.940
Government of Greece (for 13th IACC)		180.936
Seoul Metropolitan Government		700
	<b>4.854.966</b>	<b>4.263.323</b>
<b><u>Other development Organisations</u></b>		
Transparency International Korea (South)		3.000
	<b>0</b>	<b>3.000</b>
<b>Balance</b>	<b>4.854.966</b>	<b>4.266.323</b>

## Notes to the financial statements

### Unrestricted Donor contributions

Donors	Euro	
	2010	2009
	Total Disbursements	
Forward	4.854.966	4.266.323
<b><u>Corporate Donors</u></b>		
SAP AG	50.000	50.000
Procter & Gamble CEEMEA	40.000	40.000
Anglo American Services (UK) Ltd, London	40.000	
Shell International BV/Ltd.	33.000	
Abu Dhabi National Energy Company PJSC "TAQA"		150.000
Norsk Hydro		25.000
UBS AG		10.000
	<b>163.000</b>	<b>275.000</b>
<b><u>Individual Donors</u></b>		
William F. Biggs	32.584	24.669
Bundesrechtsanwaltschaft Switzerland	20.000	
Johann Peter Jessen	3.400	1.000
Hanafi Hadjeres	2.201	3.375
Nextep	2.000	
John Cheung	1.432	
Giovanna Longo	1.200	1.200
Rolf Hellenbrand	1.200	1.200
J.W. Christmas	1.000	1.650
Patrick Kinsch	1.000	1.000
Accenture GmbH		1.000
Judith Schultz		1.000
Other (less than Euro 1,000 each)	11.918	8.431
	<b>77.934</b>	<b>44.525</b>
<b>Total</b>	<b>5.095.900</b>	<b>4.585.848</b>

**Notes to the financial statements**

**Restricted Donor contributions**

	Euro			
	2010			2009
	Total Disbursements	Changes in accrued disbursements	Recorded as income	
<b>Donors</b>				
<b><u>Governmental Agencies</u></b>				
European Commission	1.628.682	-1.033.786	594.895	702.351
Department for International Development, United Kingdom (DFID), GTF	1.423.800	-213.638	1.210.162	573.059
Australian Agency for International Development (AusAID)	841.218	-65.152	776.066	235.185
Ministry for Economic Cooperation and Development (BMZ), Germany	697.455	96.000	793.455	461.578
Department for International Development, United Kingdom (DFID), TIM	690.805	-432.775	258.030	117.480
U.S. Agency for International Development (USAID)	519.846	-22.663	497.183	494.414
Norwegian Ministry of Foreign Affairs	396.310	-292.078	104.232	92.332
Norwegian Agency for Development Cooperation (Norad)	389.936		389.936	227.398
Federal Foreign Office, Germany	358.192	349.844	708.036	256.731
Ministry of Foreign Affairs, The Netherlands	341.702		341.702	56.681
Swedish International Development Cooperation Agency (Sida)	287.857		287.857	260.456
The Office of The National Anti-Corruption Commission, Thailand	258.141		258.141	161.702
Royal Danish Ministry of Foreign Affairs (Danida)	233.119	50.274	283.393	210.091
French Ministry of Foreign Affairs	129.950	-39.000	90.950	67.950
Swiss Agency for Development and Cooperation (SDC)	104.330		104.330	75.008
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)	97.674	3.231	100.905	76.036
Department for International Development, United Kingdom (DFID), Vietnam	73.629		73.629	4.243
Ministry for Foreign Affairs of Finland	73.629		73.629	3.788
Irish Aid	71.989	-19.665	52.324	52.232
Comunidad de Madrid	64.523	-51.223	13.300	85.228
Department for International Development, United Kingdom (DFID), NIS Turks & Caicos	54.000		54.000	0
Canadian International Development Agency (CIDA)	48.125		48.125	17.550
Foreign & Commonwealth Office, UK (FCO)	8.842		8.842	30
Government of Greece (for 13th IACC)				80.845
Government of Brunei				20.138
	<b>8.793.753</b>	<b>-1.670.631</b>	<b>7.123.122</b>	<b>4.332.504</b>
<b><u>Foundations</u></b>				
Bill & Melinda Gates Foundation	1.587.468	-797.101	790.367	1.152.764
William and Flora Hewlett Foundation	270.196	142.450	412.646	286.986
TIDES Foundation, USA	537.596	-138.954	398.641	170.282
OSI Development Foundation, Switzerland	354.046	-171.260	182.785	153.184
Deutsches Stiftungszentrum GmbH - DSZ (SAP)				100.000
American Bar Association Fund For Justice And Education				17.603
The Philanthropic Collaborative				8.414
	<b>2.749.305</b>	<b>-964.866</b>	<b>1.784.440</b>	<b>1.889.234</b>
Balance	11.543.058	-2.635.497	8.907.562	6.221.738

**Notes to the financial statements**

	Euro			
	2010		2009	
	Total Disbursements	Changes in accrued disbursements	Recorded as income	
<b>Donors</b>				
Forward	11.543.058	-2.635.497	8.907.562	6.221.738
<b><u>Other development Organisations</u></b>				
Christian Michelsen Institute (CMI), Norway	119.816		119.816	86.958
European Investment Bank (EIB)	119.000	-11.800	107.200	66.000
United Nations Development Programme (UNDP)	65.988	-64.698	1.290	
University of Konstanz	23.236		23.236	
Transparency International Zimbabwe	20.023		20.023	
Transparency Serbia/Transparentnost Srbija	7.223		7.223	
European Bank for Reconstruction and Development (EBRD)	7.000		7.000	7.000
Transparency International Germany	4.570	-4.570	0	
Kosova Democratic Institute	3.600		3.600	
International Foundation for Electoral Systems (IFES)	2.629		2.629	11.292
German Corporation for Technical Cooperation (GTZ), Germany	683	2.516	3.199	105.830
Stockholm International Water Institute (SIWI), Sweden	-8.000	8.000	0	274.841
Organisation Internationale de la Francophonie			0	50.000
The World Bank (IBRD)			0	38.852
World Economic Forum (WEF)			0	20.000
Inter-American Development Bank (IADB)			0	7.384
Transparency International USA			0	4.109
Transparency International Romania/Asociatia Romana pentru Transparenta			0	3.512
Food Agriculture Organization of UN (FAO)			0	3.000
Transparency International Zimbabwe			0	1.500
	<b>365.768</b>	<b>-70.552</b>	<b>295.216</b>	<b>680.277</b>
<b><u>Corporate Donors</u></b>				
Ernst & Young LLP	400.000		400.000	230.670
PricewaterhouseCoopers	81.350		81.350	38.168
Shell International BV/Ltd.	14.000		14.000	
Norsk Hydro	7.000		7.000	7.000
BP International	7.000		7.000	7.000
HSBC Holdings plc	7.000		7.000	7.000
SGS AG	7.000		7.000	6.994
International Federation of Inspection Agencies	3.500		3.500	3.500
SAP AG				76.066
Rio Tinto London Ltd.				12.000
Legatum Global Development *)				8.837
TATA				7.000
Instituto Prensa y Sociedad (IPYS)				3.774
F&C Asset Management PLC				3.500
Casals & Associates Inc.				101
	<b>526.850</b>	<b>0</b>	<b>526.850</b>	<b>411.610</b>
Balance	12.435.677	-2.706.049	9.729.628	7.313.625

**Notes to the financial statements**

	Euro			
	2010			2009
	Total Disbursements	Changes in accrued disbursements	Recorded as income	
<b>Donors</b>				
Forward	12.435.677	-2.706.049	9.729.628	7.313.625
<u>Individual Donors</u>				
Hans-Jörg Elshorst	4.050		4.050	
Other (less than Euro 1,000 each)				150
	<b>4.050</b>	<b>0</b>	<b>4.050</b>	<b>150</b>
<b>Total</b>	<b>12.439.727</b>	<b>-2.706.049</b>	<b>9.733.678</b>	<b>7.313.775</b>

**Total Donor Contributions**

	Euro			
	2010			2009
	Total Disbursements	Changes in accrued disbursements	Recorded as income	
<b>Donors</b>				
Governmental Agencies	13.648.719	-1.670.631	11.978.088	8.595.827
Foundations	2.749.305	-964.866	1.784.440	1.889.234
Other development Organisations	365.768	-70.552	295.216	680.277
Corporate Donors	689.850	0	689.850	686.610
Individual Donors	81.984	0	81.984	44.675
<b>Total</b>	<b>17.535.627</b>	<b>-2.706.049</b>	<b>14.829.578</b>	<b>11.896.623</b>

## Notes to the financial statements

### 21) Changes in accrued disbursements

	Euro			
	2010		2009	
	Adjustments for Advances to National Chapters and other parties	Reports received from National Chapters and other parties	Changes in accrued disbursements	
<b>Donors</b>				
<b><u>Governmental Agencies</u></b>				
Federal Foreign Office, Germany	-299.571	649.415	349.844	-297.508
Department for International Development, United Kingdom (DFID), TIM	-515.212	82.437	-432.775	-190.515
Department for International Development, United Kingdom (DFID), GTF	-1.092.599	878.961	-213.638	-672.860
U.S. Agency for International Development (USAID)	-299.603	276.940	-22.663	32.000
Australian Agency for International Development (AusAID)	-118.336	53.184	-65.152	-15.164
Ministry for Economic Cooperation and Development (BMZ), Germany	-1.465	97.465	96.000	-20.000
Norwegian Ministry of Foreign Affairs	-292.078	0	-292.078	-64.576
Comunidad de Madrid	-51.800	577	-51.223	65.000
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)	-17.613	20.844	3.231	28.627
European Commission	-1.320.476	286.690	-1.033.786	-491.478
Royal Danish Ministry of Foreign Affairs (Danida)	-114.977	165.251	50.274	-28.513
Irish Aid	-137.714	118.049	-19.665	-9.214
French Ministry of Foreign Affairs	-44.500	5.500	-39.000	0
	<b>-4.305.944</b>	<b>2.635.313</b>	<b>-1.670.631</b>	<b>-1.664.202</b>
<b><u>Foundations</u></b>				
OSI Development Foundation, Switzerland	-190.673	19.413	-171.260	-6.632
Bill & Melinda Gates Foundation	-809.076	11.975	-797.101	-217.423
William and Flora Hewlett Foundation	-145.282	287.732	142.450	-36.197
TIDES Foundation, USA	-318.884	179.930	-138.954	-64.346
	<b>-1.463.915</b>	<b>499.049</b>	<b>-964.866</b>	<b>-324.598</b>
<b><u>Other development Organisations</u></b>				
Stockholm International Water Institute (SIWI), Sweden	-10.619	18.619	8.000	36.250
German Corporation for Technical Cooperation (GTZ), Germany	2.516		2.516	40.206
European Investment Bank (EIB)	-12.800	1.000	-11.800	-15.000
Transparency International Germany	-4.570	0	-4.570	0
United Nations Development Programme (UNDP)	-64.698	0	-64.698	0
	<b>-90.171</b>	<b>19.619</b>	<b>-70.552</b>	<b>61.456</b>
<b><u>Corporate Donors</u></b>				
Ernst & Young LLP				32.500
	<b>0</b>	<b>0</b>	<b>0</b>	<b>32.500</b>
<b>Total</b>	<b>-5.860.030</b>	<b>3.153.981</b>	<b>-2.706.049</b>	<b>-1.894.844</b>

## Notes to the financial statements

### 22) Other income

	Euro Balance	
	2010	2009
Reimbursement of travel expenses by third parties	125.198	107.550
Reimbursement of expenses for maternal leave	8.041	10.081
Speakers' fees and honoraria income	16.296	2.200
Publications	512	0
Other	40.237	38.482
<b>Total</b>	<b>190.284</b>	<b>158.313</b>

### 23) Personnel expenses

	Euro Balance	
	2010	2009
Salaries	5.233.475	4.448.242
Employer's contributions	930.457	810.606
<b>Total</b>	<b>6.163.932</b>	<b>5.258.849</b>

## Notes to the financial statements

### 24) Other expenses

	Euro Balance	
	2010	2009
Direct National Chapter and Regional support	3.413.126	1.944.541
Honoraria	1.466.012	966.418
Travel expenses Non-TI-S-Personnel	865.035	842.833
Travel expenses Personnel	684.572	593.556
Maintenance, rent and leasing costs	434.152	413.339
Publications and communications	323.521	342.419
Meetings and workshops	326.347	325.958
Other Personnel and recruitment costs	187.863	283.321
Surveys	586.162	225.886
Audits, Legal & advisory costs	179.366	153.051
Translations	106.340	98.994
Office supplies	62.939	51.518
Miscellaneous expenses	126.414	298.485
<b>Total other expenses</b>	<b>8.761.849</b>	<b>6.540.317</b>

Reports received from National Chapters or other project related partners for advances are recorded as Direct National Chapter and Regional support. Not included in Direct National Chapter and Regional support are payments by TI-S, Governance Core and project funded, e.g. the support of National Chapter's attendance at the Annual Membership meeting. These costs are included in travel expenses.

### 25) Financial results

	Euro Balance	
	2010	2009
<u>Finance income</u>		
Interest income	12.903	22.564
Foreign exchange translation gains	288.578	261.835
	<b>301.481</b>	<b>284.399</b>
<u>Finance costs</u>		
Interest paid	-15	-482
Call option	0	-19.500
Foreign exchange translation losses	-45.470	-117.720
	<b>-45.485</b>	<b>-137.702</b>
<b>Financial results</b>	<b>255.996</b>	<b>146.697</b>

## Endowment Fund

### Donation from U.S. Agency for International Development (Cooperative Agreement DFD-A-00-03-00109-00)

	<u>USD</u>	<u>EUR equivalent</u>
Balance of Fund 01 January 2010	2.392.462	1.669.221
Interest received / realized gain	43.735	30.514
Service charges / Withdrawal taxes	-33	-23
Interest paid / realized loss	-10.316	-7.198
Exchange rate gain		137.909
Balance of Fund 31 December 2010	<u>2.425.848</u>	<u>1.830.423</u>
Represented by		
Investments, at cost	2.411.212	1.819.380
Cash at bank	14.636	11.043
	<u>2.425.848</u>	<u>1.830.423</u>
Market value of investments at 31 December 2010	<u>2.426.178</u>	<u>1.830.672</u>
Redemption value	<u>2.414.000</u>	<u>1.821.484</u>

Money is recorded in a separate bank account into which the interest received is also credited. Under the agreement with the donor the above endowment must be held in US Dollars. The investments comprise three US treasury notes of approx. USD 600.000 each, maturing respectively in December 2011, November 2012 and December 2013, and three others of USD 380.000 maturing in June 2011, USD 204.000 and USD 25.000, both maturing in June 2014. The interest income is recorded on redemption.

### Donation from Ford Foundation (Grant number 1070-0705)

	<u>USD equivalent</u>	<u>EUR</u>
Balance of Fund 01 January 2010	2.300.463	1.605.033
Interest received	16.681	12.587
Exchange rate difference	-173.324	
Balance of Fund 31 December 2010	<u>2.143.820</u>	<u>1.617.619</u>
Represented by		
Cash at bank	<u>2.143.820</u>	<u>1.617.619</u>
	<u>2.143.820</u>	<u>1.617.619</u>

Money is recorded in a separate bank account into which the interest received is also credited.

### Endowment Fund (continued)

<b>Endowment Funds in total</b>	<u>USD</u>	<u>EUR</u>
Balance of Fund 01 January 2010		
USAID	2.392.462	1.669.221
Ford Foundation		<u>1.605.033</u>
		<u>3.274.254</u>
Balance of Fund 31 December 2010		
USAID	2.425.848	1.830.423
Ford Foundation		<u>1.617.619</u>
		<u>3.448.043</u>

Transparency International's (TI) endowment fund has been set up with the intention of supporting the work of the organisation permanently. As such the grants that have been made to the endowment by the United States Agency for International Development (USAID) and the Ford Foundation are in principle not limited by a specified grant period or otherwise, so long as expenditure under the grants is made in full observance of the purpose for which the grant was made and if all reporting obligations are met by TI.

In the case of the grant made to TI by USAID, a specific provision was included to provide for the possibility of a change of the terms of the grant agreement should TI not have met the original December 2008 fundraising goal that was specified at the time the grant was awarded in 2003. This provision was discussed at the end of 2009 and an activity report covering the 2003 – 2009 period was sent to USAID. This report is currently under review by USAID Legal Department who will answer regarding the effects of the provision in 2011.



18 April 2011

Cobus de Swardt  
Managing Director



## INDEPENDENT AUDITORS' REPORT

To the Management of Transparency International e.V.

We have audited the accompanying financial statements of Transparency International e.V., which comprise the statement of financial position as at December 31, 2010, the statement of comprehensive income, the statement of changes in equity, the cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory notes.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards as adopted by the EU. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements give a true and fair view of the financial position of Transparency International e.V. as of December 31, 2010, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the EU.

We have provided the Services described above on behalf of Transparency International e.V., Berlin. We have carried out our engagement on the basis of the General Engagement Terms included in our engagement agreement dated as of January 1, 2002 (Appendix 3). By taking note of and using the information as contained in our Auditors' Report each recipient confirms to have taken note of the terms and conditions stipulated in the aforementioned General Engagement Terms (including the liability limitations specified in item No. 9 included therein) and acknowledges their validity in relation to us.

Berlin, April 19, 2011

Grant Thornton GmbH  
Wirtschaftsprüfungsgesellschaft

  
Hendrik Jung  
Wirtschaftsprüfer

  
Regine Hoffmann  
Wirtschaftsprüferin

## **Appendices**

**Donor Payments received**

Donors Euro	Net payments	
	2010	2009
Governmental Agencies	13.885.876	9.759.313
Foundations	528.767	3.627.267
Other development Organisations	614.539	409.137
Corporate Donors / Contributions to Project costs	366.756	740.436
Individual Donors	78.534	48.724
	<b>15.474.472</b>	<b>14.584.877</b>

Note

Brought forward from 2009			
<i>represented by:</i>			
Donors' funding received in advance	17	6.565.415	
Less: outstanding donor commitments	10	-510.403	
Less: Currency translation corrections of donor commitments		-162	
			6.054.849
Payments received in 2010		15.497.031	
Less: Liabilities brought forward from 2010 set-off as other income		-8.039	
Less: Repayments in 2010		-22.559	
			15.466.433
Interest repayable to Donor		11.429	
Less: Repayments Interest in 2010		-6.440	
			4.989
Less: Net change in advances to National Chapters and others	21		-2.706.049
Less: Disbursed to National Chapters (according to special contracts)			-30.000
Less: Carried forward to 2011			
<i>represented by:</i>			
Donors' funding received in advance	17	4.407.911	
Less: outstanding donor commitments	10	-447.267	
			-3.960.644
			<b>14.829.578</b>

**Donor Payments received (continued)**

Donors	Net payments	
	2010	2009
<b>Euro</b>		
<b><u>Governmental Agencies</u></b>		
European Commission	2.528.447	507.951
Ministry for Foreign Affairs of Finland	1.347.048	6.310
Department for International Development, United Kingdom (DFID), PPA	1.249.202	1.474.414
Department for International Development, United Kingdom (DFID), GTF	1.145.896	962.545
Swedish International Development Cooperation Agency (Sida)	865.746	540.186
Australian Agency for International Development (AusAID)	841.270	480.326
Norwegian Agency for Development Cooperation (Norad)	816.856	291.974
Department for International Development, United Kingdom (DFID), TIM	762.116	292.295
U.S. Agency for International Development (USAID)	602.283	431.976
Ministry of Foreign Affairs, The Netherlands	600.000	1.225.000
Ministry for Economic Cooperation and Development (BMZ), Germany	600.000	500.000
Norwegian Ministry of Foreign Affairs	464.880	104.228
Canadian International Development Agency (CIDA)	437.701	407.688
Federal Foreign Office, Germany	359.932	551.382
Swiss Agency for Development and Cooperation (SDC)	353.600	295.635
Irish Aid	300.000	400.000
Royal Danish Ministry of Foreign Affairs (Danida), Inst.support	200.613	200.940
French Ministry of Foreign Affairs	130.000	67.950
Royal Danish Ministry of Foreign Affairs (Danida), Projects	103.921	268.234
The Office of The National Anti-Corruption Commission, Thailand	90.000	360.000
Department for International Development, United Kingdom (DFID), Turks&Caicos	64.792	
Department for International Development, United Kingdom (DFID), Vietnam	25.192	
Government of Greece (for 13th IACC)	0	193.969
Comunidad de Madrid	0	106000
Government of Brunei	0	20.138
Seoul Metropolitan Government	0	700
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)	-3.620	69.472
	<b>13.885.876</b>	<b>9.759.313</b>
<b><u>Foundations</u></b>		
Bill & Melinda Gates Foundation	8.475	2.190.656
TIDES Foundation, USA		902.302
William and Flora Hewlett Foundation	156.438	300.639
OSI Development Foundation	363.854	116.067
Deutsches Stiftungszentrum GmbH - DSZ (SAP)		100.000
American Bar Association Fund For Justice And Education		17.603
	<b>528.767</b>	<b>3.627.267</b>

**Donor Payments received (continued)**

Donors	Net payments	
	2010	2009
<b>Euro</b>		
<b><u>Other development Organisations</u></b>		
Christian Michelsen Institute (CMI), Norway	119.816	86.958
United Nations Development Programme (UNDP)	115.055	
European Investment Bank (EIB)	100.000	100.000
The United Nation Democracy Fund (UNDEF)	95.566	
University of Konstanz	64.295	
Center for International Policy	38.218	
Organisation Internationale de la Francophonie	25.000	
World Vision International	25.000	
Transparency Serbia/Transparentnost Srbija	13.380	
Transparency International Zimbabwe	11.403	10.121
European Bank for Reconstruction and Development (EBRD)	7.000	7.000
Transparency International Germany	4.570	
International Foundation for Electoral Systems (IFES)	2.629	8.738
Stockholm International Water Institute (SIWI), Sweden	-7.392	
German Corporation for Technical Cooperation (GTZ), Germany		84.205
The World Bank (IBRD)		36.841
Organisation Internationale de la Francophonie		32.000
World Economic Forum (WEF)		20.000
Medicines Transparency		7.429
Inter-American Development Bank (IADB)		7.384
Transparency International USA		4.109
Transparency International Romania/Asociatia Romana pentru Transparenta		3.512
Food Agriculture Organization of UN (FAO)		3.000
Transparency International Korea (South)		3.000
International Fund for Agricultural Development (IFAD)		-5.159
	<b>614.539</b>	<b>409.137</b>
<b><u>Corporate Donors</u></b>		
SAP AG	100.000	57.000
PricewaterhouseCoopers	78.256	38.168
Shell International BV/Ltd.	57.000	50.000
Procter & Gamble CEEMEA	50.000	50.000
Anglo American Services (UK) Ltd, London	50.000	
Norsk Hydro	7.000	32.000
BP International	7.000	7.000
HSBC Holdings plc	7.000	7.000
SGS AG	7.000	6.994
International Federation of Inspection Agencies	3.500	3.500
Ernst & Young LLP		300.000
Abu Dhabi National Energy Company PJSC "TAQA"		150.000
UBS AG		12.500
Rio Tinto London Ltd.		12.000
TATA		7.000
Instituto Prensa y Sociedad (IPYS)		3.774
F&C Asset Management PLC		3.500
	<b>366.756</b>	<b>740.436</b>

**Donor Payments received (continued)**

Donors	Net payments	
	2010	2009
<b>Euro</b>		
<b>Individual donors</b>		
William F. Biggs	32.584	24.669
Bundesanwältschaft Switzerland	20.000	
Johann Peter Jessen	3.400	1.000
Hanafi Hadjeres	2.201	3.375
Nextep	2.000	
John Cheung	1.432	
Giovanna Longo	1.200	1.200
Rolf Hellenbrand	1.200	1.200
J.W. Christmas	1.000	1.650
Patrick Kinsch	1.000	1.000
Hans-Jörg Elshorst		4.050
Accenture GmbH		1.000
Judith Schultz		1.000
Other (less than Euro 1,000 each)	12.518	8.580
	<b>78.534</b>	<b>48.724</b>

Detailed Programme Information per Department

	Africa and Middle East	Asia Pacific	Americas	Europe & Central Asia	Global Programmes	Policy & Research	Communications	Governance	International Anti-Corruption Conference	Advocacy Programmes	Organisational Development	Other/ Foreign exchange translation losses	Total
<b>Euro</b>													
<b>Restricted Donor income</b>													
Governmental Agencies	1.712.328	1.577.284	695.506	1.612.116	2.664.640	173.736			358.141				8.793.753
Foundations	2.342.918		308.280	98.108									2.749.305
Other development Organisations	4.570		532	30.459	86.644	243.563							365.768
Corporate Donors					76.850	400.000			50.000				526.850
Individual Donors					4.050								4.050
Subtotal restricted donor income	4.059.816	1.577.284	1.004.318	1.740.683	2.832.185	817.299			408.141				12.439.727
<b>Other Income</b>													
Travel cost reimbursements	24.586	1.613	9.058	6.265	38.211	3.184	322	19.105	20.214	900	144		123.602
Exchange rate gains	13.481	539	5.845	133	4.738	36	395	280	30				25.476
Interest income	0	262			2.335	1							2.598
Settlement discount received/Income in other accounting periods/from publications/from honoraria	14.895	5.253	2.329	1.563	2.040	7.958	626		8				34.673
Subtotal other income	52.962	7.668	17.233	7.961	47.324	11.178	1.342	19.385	20.253	900	144		186.349
<b>Total restricted Income</b>	<b>4.112.778</b>	<b>1.584.952</b>	<b>1.021.551</b>	<b>1.748.645</b>	<b>2.879.509</b>	<b>828.478</b>	<b>1.342</b>	<b>19.385</b>	<b>428.393</b>	<b>900</b>	<b>144</b>	<b>0</b>	<b>12.626.076</b>
Project Cost	4.660.191	1.598.768	1.177.599	2.726.025	3.464.515	1.395.839	1.262.877	580.158	428.393	241.528	236.413		17.772.307
Foreign exchange translation losses and other project costs												17.628	17.628
<b>Total Project Costs</b>	<b>4.660.191</b>	<b>1.598.768</b>	<b>1.177.599</b>	<b>2.726.025</b>	<b>3.464.515</b>	<b>1.395.839</b>	<b>1.262.877</b>	<b>580.158</b>	<b>428.393</b>	<b>241.528</b>	<b>236.413</b>	<b>17.628</b>	<b>17.789.935</b>
<b>Net project funding required from unrestricted Funds</b>	<b>547.413</b>	<b>13.816</b>	<b>156.049</b>	<b>977.380</b>	<b>585.006</b>	<b>567.361</b>	<b>1.261.535</b>	<b>560.773</b>	<b>0</b>	<b>240.628</b>	<b>236.270</b>	<b>17.628</b>	<b>5.163.859</b>

Note

Total restricted Income			12.626.076
Net project funding required from unrestricted Funds		5.163.859	
Surplus		<u>237.457</u>	
			5.401.316
Less: Other Income	22	-190.284	
Less: Finance Income	25	<u>-301.481</u>	
			-491.765
Net change in advances to National Chapters and others	21		-2.706.049
<b>Total donor contributions</b>	<b>20</b>		<b><u>14.829.578</u></b>

Detailed Programme Information per Department (continued)

Africa and Middle East

	TI-S work on National Chapters Support	Measuring Anti-Corruption Efforts and Building Demand for Effective National Integrity Systems in Egypt and the Arab World (MABDA)	Poverty and Corruption in Africa - Strengthening TI's Ability to Respond	Creation of ALACs in Cameroon, Niger, Senegal, Madagascar and Mauritius	Support of Transparency Haiti	Africa Education Watch (AEW)	Transparency and Integrity in Service Delivery in Africa (TISDA)	Transparency International Mediterranean Advocacy and Legal Advice Centres Programme (TIM ALAC)	Total Department
<b>Euro</b>									
<b>Restricted Donor income</b>							1.535.126	690.805	1.535.126
Bill & Melinda Gates Foundation									690.805
Department for International Development, United Kingdom (DFID)			537.596						537.596
TIDES Foundation, USA		519.846							519.846
U.S. Agency for International Development (USAID)				401.677					401.677
European Commission						270.196			270.196
William and Flora Hewlett Foundation				100.000					100.000
French Ministry of Foreign Affairs					4.570				4.570
Transparency International Germany									4.570
Subtotal restricted donor income	0	519.846	537.596	501.677	4.570	270.196	1.535.126	690.805	4.059.816
<b>Other Income</b>									
Travel cost reimbursements	16.624			4.426			3.536		24.586
Exchange rate gains	632	5.132	329	52		617	2.218	4.500	13.481
Interest income									0
Settlement discount received/Income in other accounting periods/from publications/from honoraria	14.889						6		14.895
Subtotal other income	32.145	5.132	329	4.477	0	617	5.760	4.500	52.962
<b>Total restricted Income</b>	<b>32.145</b>	<b>524.978</b>	<b>537.925</b>	<b>506.155</b>	<b>4.570</b>	<b>270.813</b>	<b>1.540.886</b>	<b>695.305</b>	<b>4.112.778</b>
<b>Total Project Cost</b>	<b>356.686</b>	<b>524.978</b>	<b>537.925</b>	<b>599.795</b>	<b>4.589</b>	<b>310.321</b>	<b>1.630.590</b>	<b>695.307</b>	<b>4.660.191</b>
<b>Net project funding required from unrestricted Funds</b>	<b>324.541</b>	<b>0</b>	<b>0</b>	<b>93.640</b>	<b>19</b>	<b>39.508</b>	<b>89.704</b>	<b>1</b>	<b>547.413</b>

**Detailed Programme Information per Department (continued)**

**Asia Pacific**

	Institutional Support Programme	Vietnam: Strengthening Anti-Corruption demand from Society, Public and Private Sector	Monitoring & Evaluation (TIMES)	Corruption in Forestry	TI-S work on National Chapters Support	2010 Global Corruption Barometer	PAC REDD	Total Department
<b>Euro</b>								
<b>Restricted Donor income</b>								
Australian Agency for International Development (AusAID)	605.303		25.613	70.045		40.257		741.218
European Commission				390.603				390.603
Norwegian Agency for Development Cooperation (Norad)					70.650		73.095	143.746
Ministry for Foreign Affairs of Finland		73.629						73.629
Swedish International Development Cooperation Agency (Sida)		73.629						73.629
Department for International Development, United Kingdom (DFID)		73.629						73.629
Irish Aid		71.989						71.989
Foreign & Commonwealth Office, UK (FCO)					8.842			8.842
Subtotal restricted donor income	605.303	292.876	25.613	460.649	79.492	40.257	73.095	1.577.284
<b>Other Income</b>								
Travel cost reimbursements				1.266	347			1.613
Exchange rate gains	30	449		12	49			539
Interest income		262						262
Settlement discount received/Income in other accounting periods/from publications/from honoraria		3.203		2.050				5.253
Subtotal other income	30	3.914	0	3.328	395		0	7.668
<b>Total restricted Income</b>	<b>605.333</b>	<b>296.790</b>	<b>25.613</b>	<b>463.977</b>	<b>79.888</b>	<b>40.257</b>	<b>73.095</b>	<b>1.584.952</b>
<b>Total Project Cost</b>	<b>605.333</b>	<b>296.790</b>	<b>25.613</b>	<b>463.977</b>	<b>93.704</b>	<b>40.257</b>	<b>73.095</b>	<b>1.598.768</b>
<b>Net project funding required from unrestricted Funds</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13.816</b>	<b>0</b>	<b>0</b>	<b>13.816</b>

Detailed Programme Information per Department (continued)

Americas

	Journalism Award	Communications	Promotion of Transparency in Central America Danida	Monitoring of Conventions	Access to Information	TI-S work on National Chapters Support	Promoting Transparency and Integrity in Local Governments (Peru)	Economic Equality in Latin America	Promotion of Transparency in Central America Program	Promotion of Transparency in Central America AECID	National Integrity Systems Assesment in the Turcs and Caicos Islands	Strengthening good Governance in Bolivia Through Civil Society Participation	Programme development and fundraising	Total Department
<b>Euro</b>														
<b>Restricted Donor income</b>														
OSI Development Foundation, Switzerland			91.498	99.895	125.092			83.293				141.621		308.280
Royal Danish Ministry of Foreign Affairs (Danida)	10.150	17.300				179.180		22.120	3.017	94.657			17.440	233.119
Norwegian Agency for Development Cooperation (Norad)							64.523							246.190
Agencia Española de Cooperación Internacional para el Desarrollo (AECID)											54.000			97.674
Comunidad de Madrid														64.523
Department for International Development, United Kingdom (DFID)						532								54.000
International Foundation for Electoral Systems (IFES)														532
Subtotal restricted donor income	10.150	17.300	91.498	99.895	125.092	179.713	64.523	105.413	3.017	94.657	54.000	141.621	17.440	1.004.318
<b>Other Income</b>														
Travel cost reimbursements	2977			274		5.718		89						9.058
Exchange rate gains	2	41	423	1.510	1.356	127		292		1.538	259	297		5.845
Interest income														0
Settlement discount received/Income in other accounting periods/from publications/from honoraria			33			2.296								2.329
Subtotal other income	2.979	41	456	1.784	1.356	8.142	0	381	0	1.538	259	297	0	17.233
<b>Total restricted Income</b>	<b>13.129</b>	<b>17.341</b>	<b>91.954</b>	<b>101.679</b>	<b>126.448</b>	<b>187.854</b>	<b>64.523</b>	<b>105.794</b>	<b>3.017</b>	<b>96.196</b>	<b>54.259</b>	<b>141.918</b>	<b>17.440</b>	<b>1.021.551</b>
<b>Total Project Cost</b>	<b>14.314</b>	<b>18.423</b>	<b>100.986</b>	<b>124.323</b>	<b>129.184</b>	<b>274.344</b>	<b>64.523</b>	<b>105.795</b>	<b>3.017</b>	<b>101.548</b>	<b>78.736</b>	<b>141.918</b>	<b>20.488</b>	<b>1.177.599</b>
<b>Net project funding required from unrestricted Funds</b>	<b>1.185</b>	<b>1.083</b>	<b>9.032</b>	<b>22.644</b>	<b>2.736</b>	<b>86.490</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>5.352</b>	<b>24.477</b>	<b>0</b>	<b>3.048</b>	<b>156.049</b>

Detailed Programme Information per Department (continued)

Europe & Central Asia

	EU Advocacy (Brussels Office)	Advocacy and Legal Advice Center (ALAC) Global Management	Support of A.I.S.B.L. Brussels	TI-S work on National Chapters Support	ALAC Kazakhstan	Monitoring of Implementation of European Neighbourhood Policy	ALAC South East Europe	FMO Workshop	ALAC Kosovo	Excellence and Integrity in Public Procurement (OLAF)	Statutes of Limitation	CRINIS Western Balkans	NIS Ukraine	Pan-European NIS	CIMAP	ALAC (University of Konstanz)	ALAC Bulgaria	Whistleblower Project	Total Department
<b>Euro</b>																			
<b>Restricted Donor income</b>					2.340	99.072	358.192	50.000		97.270	124.898	247.237		527.177	90.284			-14.305	827.664
European Commission																			396.310
Norwegian Ministry of Foreign Affairs																			358.192
Federal Foreign Office, Germany																			52.342
Bill & Melinda Gates Foundation												52.342							45.766
OSI Development Foundation																			29.950
French Ministry of Foreign Affairs																	29.950		23.236
University of Konstanz																23.236			7.223
Transparency Serbia/Transparentnost Srbija																			7.223
Subtotal restricted donor income	0	0	0	0	2.340	99.072	358.192	50.000	0	97.270	124.898	247.237	52.342	527.177	97.507	23.236	29.950	31.461	1.740.683
<b>Other Income</b>																			
Travel cost reimbursements		714		4.563							988								6.265
Exchange rate gains				2			1						130						133
Interest income																			0
Settlement discount received/Income in other accounting periods/from publications/from honoraria	713	789						4				50						7	1.563
Subtotal other income	713	1.503	0	4.566	0	0	1	4	0	0	988	50	130	0	0	0	0	7	7.961
<b>Total restricted Income</b>	<b>713</b>	<b>1.503</b>	<b>0</b>	<b>4.566</b>	<b>2.340</b>	<b>99.072</b>	<b>358.193</b>	<b>50.004</b>	<b>0</b>	<b>97.270</b>	<b>125.887</b>	<b>247.287</b>	<b>52.472</b>	<b>527.177</b>	<b>97.507</b>	<b>23.236</b>	<b>29.950</b>	<b>31.469</b>	<b>1.748.645</b>
<b>Total Project Cost</b>	<b>200.845</b>	<b>167.208</b>	<b>85.085</b>	<b>330.331</b>	<b>3.612</b>	<b>99.072</b>	<b>360.043</b>	<b>50.028</b>	<b>-4.034</b>	<b>103.556</b>	<b>205.347</b>	<b>247.287</b>	<b>52.472</b>	<b>567.334</b>	<b>118.864</b>	<b>23.236</b>	<b>29.950</b>	<b>85.788</b>	<b>2.726.025</b>
<b>Net project funding required from unrestricted Funds</b>	<b>200.132</b>	<b>165.705</b>	<b>85.085</b>	<b>325.766</b>	<b>1.272</b>	<b>0</b>	<b>1.851</b>	<b>24</b>	<b>-4.034</b>	<b>6.286</b>	<b>79.460</b>	<b>0</b>	<b>0</b>	<b>40.157</b>	<b>21.357</b>	<b>0</b>	<b>0</b>	<b>54.319</b>	<b>977.380</b>

Detailed Programme Information per Department (continued)

Global Programmes

	Support of Global Priorities	Anti-corruption: Delivering Change (Global Transparency Fund)	Business principles for countering bribery	Other private sector programmes	Development, Implementation and Enforcement of Conventions	Political Corruption	Public Contracting	Poverty and Development	Water Integrity Network	Corruption in Humanitarian Assistance	Water Infrastructure	Total Department
<b>Euro</b>												
<b>Restricted Donor income</b>												
Department for International Development, United Kingdom (DFID)		1.423.800										1.423.800
Ministry for Economic Cooperation and Development (BMZ), Germany	20.547		17.006	57.994	160.000	54.453		75.000	147.455			532.455
Ministry of Foreign Affairs, The Netherland									341.702			341.702
Swedish International Development Cooperation Agency (Sida)									152.365	61.862		214.228
Swiss Agency for Development and Cooperation (SDC)					7.000			64.841	97.330			104.330
United Nations Development Programme (UNDP)												64.841
Canadian International Development Agency (CIDA)										48.125		48.125
PricewaterhouseCoopers	31.350											31.350
Transparency International Zimbabwe						20.023						20.023
Shell International BV/Ltd.			14.000									14.000
BP International			7.000									7.000
European Bank for Reconstruction and Development (EBRD)			7.000									7.000
HSBC Holdings plc			7.000									7.000
Norsk Hydro			7.000									7.000
SGS AG			7.000									7.000
Hans-Jörg Elshorst								4.050				4.050
International Federation of Inspection Agencies			3.500									3.500
International Foundation for Electoral Systems (IFES)						2.096						2.096
Stockholm International Water Institute (SIWI), Sweden									-8.000			-8.000
German Corporation for Technical Cooperation (GTZ), Germany						683						683
<b>Subtotal restricted donor income</b>	<b>51.898</b>	<b>1.423.800</b>	<b>69.506</b>	<b>57.994</b>	<b>167.000</b>	<b>77.256</b>	<b>0</b>	<b>143.891</b>	<b>730.853</b>	<b>109.987</b>	<b>0</b>	<b>2.832.185</b>
<b>Other Income</b>												
Travel cost reimbursements	14.958	340,00		17.532	1.566	968	1.052		1.795			38.211
Exchange rate gains	171	2.803	1.189	53	6	95		210	56	156		4.738
Interest income				2.043	292							2.335
Settlement discount received/Income in other accounting periods/from publications/from honoraria						11		400	80	1.549		2.040
<b>Subtotal other income</b>	<b>15.129</b>	<b>3.143</b>	<b>1.189</b>	<b>19.628</b>	<b>1.864</b>	<b>1.074</b>	<b>1.052</b>	<b>610</b>	<b>1.931</b>	<b>1.705</b>	<b>0</b>	<b>47.324</b>
<b>Total restricted Income</b>	<b>67.027</b>	<b>1.426.943</b>	<b>70.695</b>	<b>77.622</b>	<b>168.864</b>	<b>78.330</b>	<b>1.052</b>	<b>144.501</b>	<b>732.783</b>	<b>111.692</b>	<b>0</b>	<b>2.879.509</b>
<b>Total Project Cost</b>	<b>281.760</b>	<b>1.426.943</b>	<b>188.920</b>	<b>153.466</b>	<b>185.768</b>	<b>94.624</b>	<b>111.009</b>	<b>171.441</b>	<b>731.702</b>	<b>116.866</b>	<b>2.015</b>	<b>3.464.515</b>
<b>Net project funding required from unrestricted Funds</b>	<b>214.733</b>	<b>0</b>	<b>118.225</b>	<b>75.844</b>	<b>16.904</b>	<b>16.294</b>	<b>109.957</b>	<b>26.940</b>	<b>-1.082</b>	<b>5.174</b>	<b>2.015</b>	<b>585.006</b>

Detailed Programme Information per Department (continued)

Policy & Research

	Corruption Perception Index (CPI)	National Integrity Studies (NIS) - Country Studies	Bribe Payers Index (BPI)	Global Corruption Barometer	Innovation and Communication Technology	Global Corruption Report (GCR)	Supporting Advocacy, Policy and Research	Millenium Development Goals Review	Policy Development	Inventory of Assessment Tools on Corruption and Integrity at Country Level	U4 ACRC Helpdesk	Anti-Corruption Research Network (ACRN)	Total Department
<b>Euro</b>													
<b>Restricted Donor income</b>													
Ernst & Young LLP	45.254		25.975	328.771		165.000							400.000
Ministry for Economic Cooperation and Development (BMZ), Germany											119.816		165.000
Christian Michelsen Institute (CMI), Norway													119.816
European Investment Bank (EIB)		69.000				50.000							119.000
European Commission										8.736			8.736
Kosova Democratic Institute		3.600											3.600
United Nations Development Programme (UNDP)										1.147			1.147
Subtotal restricted donor income	45.254	72.600	25.975	328.771	0	215.000	0	0	0	9.883	119.816	0	817.299
<b>Other Income</b>													
Travel cost reimbursements		1.123			1.446		616						3.184
Exchange rate gains	10					26							36
Interest income			1										1
Settlement discount received/Income in other accounting periods/from publications/from honoraria	5			3.200	4.711		0	42					7.958
Subtotal other income	15	1.123	1	3.200	6.157	26	615	42	0	0	0	0	11.178
<b>Total restricted Income</b>	<b>45.269</b>	<b>73.723</b>	<b>25.976</b>	<b>331.971</b>	<b>6.157</b>	<b>215.026</b>	<b>615</b>	<b>42</b>	<b>0</b>	<b>9.883</b>	<b>119.816</b>	<b>0</b>	<b>828.478</b>
<b>Total Project Cost</b>	<b>62.869</b>	<b>85.173</b>	<b>32.162</b>	<b>482.874</b>	<b>68.079</b>	<b>284.530</b>	<b>87.348</b>	<b>17.732</b>	<b>89.517</b>	<b>15.510</b>	<b>104.911</b>	<b>65.134</b>	<b>1.395.839</b>
<b>Net project funding required from unrestricted Funds</b>	<b>17.600</b>	<b>11.450</b>	<b>6.186</b>	<b>150.903</b>	<b>61.922</b>	<b>69.504</b>	<b>86.733</b>	<b>17.690</b>	<b>89.517</b>	<b>5.627</b>	<b>-14.905</b>	<b>65.134</b>	<b>567.361</b>

**Detailed Programme Information per Department (continued)**

**Communications**

	Promotion of CPI	TI Integrity Awards	Media Relations and Press Work	Online Communi- cation	Internal Communi- cation	Publications	Global Campaign	Website redesign and change of CMS	Translation	Total Department
<b>Euro</b>										
<b><u>Restricted Donor income</u></b>										
Subtotal restricted donor income	0	0	0	0	0	0	0	0	0	0
<b><u>Other Income</u></b>										
Travel cost reimbursements					322					322
Exchange rate gains	174		19	5	1	178		13	4	395
Settlement discount received/Income in other accounting periods/from publications/from honoraria						626				626
Subtotal other income	174	0	19	5	323	804	0	13	4	1.342
<b>Total restricted Income</b>	<b>174</b>	<b>0</b>	<b>19</b>	<b>5</b>	<b>323</b>	<b>804</b>	<b>0</b>	<b>13</b>	<b>4</b>	<b>1.342</b>
<b>Total Project Cost</b>	<b>21.519</b>	<b>16.184</b>	<b>377.189</b>	<b>472.122</b>	<b>47.582</b>	<b>71.968</b>	<b>54.173</b>	<b>185.405</b>	<b>16.734</b>	<b>1.262.877</b>
<b>Net project funding required from unrestricted Funds</b>	<b>21.345</b>	<b>16.184</b>	<b>377.170</b>	<b>472.117</b>	<b>47.259</b>	<b>71.164</b>	<b>54.173</b>	<b>185.392</b>	<b>16.730</b>	<b>1.261.535</b>

**Detailed Programme Information per Department (continued)**

**Governance**

	<b>Core Governance</b>	<b>Accreditation Review</b>	<b>Executive support</b>	<b>Total Department</b>
<b>Euro</b>				
<b>Restricted Donor income</b>				
Subtotal restricted donor income				
<b><u>Other Income</u></b>				
Travel cost reimbursements	19.105			19.105
Exchange rate gains	280			280
Settlement discount received/Income in other accounting periods/from publications/from honoraria				0
Subtotal other income	19.385	0	0	19.385
<b>Total restricted Income</b>	<b>19.385</b>	<b>0</b>	<b>0</b>	<b>19.385</b>
<b>Total Project Cost</b>	<b>426.823</b>	<b>23.322</b>	<b>130.013</b>	<b>580.158</b>
<b>Net project funding required from unrestricted Funds</b>	<b>407.438</b>	<b>23.322</b>	<b>130.013</b>	<b>560.773</b>

**Detailed Programme Information per Department (continued)**

**International Anti-Corruption Conference**

	IAAC	Participation Fund	Total Department
<b>Euro</b>			
<b><u>Restricted Donor income</u></b>			
The Office of The National Anti-Corruption Commission, Thailand	258.141		258.141
Australian Agency for International Development (AusAID)	100.000		100.000
PricewaterhouseCoopers	50.000		50.000
Subtotal restricted donor income	408.141	0	408.141
<b><u>Other Income</u></b>			
Travel cost reimbursements	1.251	18.964	20.214
Exchange rate gains	30		30
Settlement discount received/Income in other accounting periods/from publications/from honoraria	8		8
Subtotal other income	1.289	18.964	20.253
<b>Total restricted Income</b>	<b>409.430</b>	<b>18.964</b>	<b>428.393</b>
<b>Total Project Cost</b>	<b>409.430</b>	<b>18.964</b>	<b>428.393</b>
<b>Net project funding required from unrestricted Funds</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Detailed Programme Information per Department (continued)**

**Advocacy Programmes**

	Advocacy	Safe	Climate Change Campaign	Total Department
<b>Euro</b>				
<b>Restricted Donor income</b>				
<b>Other Income</b>				
Travel cost reimbursements	900			900
Exchange rate gains				
Interest income				
Settlement discount received/Income in other accounting periods/from publications/from honoraria				
Subtotal other income	900	0	0	900
<b>Total restricted income</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>900</b>
<b>Total Project Cost</b>	<b>111.977</b>	<b>34.432</b>	<b>95.119</b>	<b>241.528</b>
<b>Net project funding required from unrestricted Funds</b>	<b>111.077</b>	<b>34.432</b>	<b>95.119</b>	<b>240.628</b>

**Detailed Programme Information per Department (continued)**

**Organisational Development**

	<b>Organisational Development</b>	<b>Strategy 2015</b>	<b>Total Department</b>
<b>Euro</b>			
<b>Restricted Donor income</b>			
Subtotal restricted donor income			
<b><u>Other Income</u></b>			
Travel cost reimbursements			0
Exchange rate gains		144	144
Settlement discount received/Income in other accounting periods/from publications/from honoraria			0
Subtotal other income	0	144	144
<b>Total restricted Income</b>	<b>0</b>	<b>144</b>	<b>144</b>
<b>Total Project Cost</b>	<b>125.254</b>	<b>111.159</b>	<b>236.413</b>
<b>Net project funding required from unrestricted Funds</b>	<b>125.254</b>	<b>111.015</b>	<b>236.270</b>

[Translator's notes are in square brackets]

# General Engagement Terms

## for

### Wirtschaftsprüfer and Wirtschaftsprüfungsgesellschaften

#### [German Public Auditors and Public Audit Firms]

#### as of January 1, 2002

This is an English translation of the German text, which is the sole authoritative version

#### 1. Scope

(1) These engagement terms are applicable to contracts between Wirtschaftsprüfer [German Public Auditors] or Wirtschaftsprüfungsgesellschaften [German Public Audit Firms] (hereinafter collectively referred to as the "Wirtschaftsprüfer") and their clients for audits, consulting and other engagements to the extent that something else has not been expressly agreed to in writing or is not compulsory due to legal requirements.

(2) If, in an individual case, as an exception contractual relations have also been established between the Wirtschaftsprüfer and persons other than the client, the provisions of No. 9 below also apply to such third parties.

#### 2. Scope and performance of the engagement

(1) Subject of the Wirtschaftsprüfer's engagement is the performance of agreed services – not a particular economic result. The engagement is performed in accordance with the Grundsätze ordnungsmäßiger Berufsausübung [Standards of Proper Professional Conduct]. The Wirtschaftsprüfer is entitled to use qualified persons to conduct the engagement.

(2) The application of foreign law requires – except for financial attestation engagements – an express written agreement.

(3) The engagement does not extend – to the extent it is not directed thereto – to an examination of the issue of whether the requirements of tax law or special regulations, such as, for example, laws on price controls, laws limiting competition and Bewirtschaftungsrecht [laws controlling certain aspects of specific business operations] were observed; the same applies to the determination as to whether subsidies, allowances or other benefits may be claimed. The performance of an engagement encompasses auditing procedures aimed at the detection of the defalcation of books and records and other irregularities only if during the conduct of audits grounds therefor arise or if this has been expressly agreed to in writing.

(4) If the legal position changes subsequent to the issuance of the final professional statement, the Wirtschaftsprüfer is not obliged to inform the client of changes or any consequences resulting therefrom.

#### 3. The client's duty to inform

(1) The client must ensure that the Wirtschaftsprüfer – even without his special request – is provided, on a timely basis, with all supporting documents and records required for and is informed of all events and circumstances which may be significant to the performance of the engagement. This also applies to those supporting documents and records, events and circumstances which first become known during the Wirtschaftsprüfer's work.

(2) Upon the Wirtschaftsprüfer's request, the client must confirm in a written statement drafted by the Wirtschaftsprüfer that the supporting documents and records and the information and explanations provided are complete.

#### 4. Ensuring independence

The client guarantees to refrain from everything which may endanger the independence of the Wirtschaftsprüfer's staff. This particularly applies to offers of employment and offers to undertake engagements on one's own account.

#### 5. Reporting and verbal information

If the Wirtschaftsprüfer is required to present the results of his work in writing, only that written presentation is authoritative. For audit engagements the long-form report should be submitted in writing to the extent that nothing else has been agreed to. Verbal statements and information provided by the Wirtschaftsprüfer's staff beyond the engagement agreed to are never binding.

#### 6. Protection of the Wirtschaftsprüfer's intellectual property

The client guarantees that expert opinions, organizational charts, drafts, sketches, schedules and calculations – especially quantity and cost computations – prepared by the Wirtschaftsprüfer within the scope of the engagement will be used only for his own purposes.

#### 7. Transmission of the Wirtschaftsprüfer's professional statement

(1) The transmission of a Wirtschaftsprüfer's professional statements (long-form reports, expert opinions and the like) to a third party requires the Wirtschaftsprüfer's written consent to the extent that the permission to transmit to a certain third party does not result from the engagement terms.

The Wirtschaftsprüfer is liable (within the limits of No. 9) towards third parties only if the prerequisites of the first sentence are given.

(2) The use of the Wirtschaftsprüfer's professional statements for promotional purposes is not permitted; an infringement entitles the Wirtschaftsprüfer to immediately cancel all engagements not yet conducted for the client.

#### 8. Correction of deficiencies

(1) Where there are deficiencies, the client is entitled to subsequent fulfillment [of the contract]. The client may demand a reduction in fees or the cancellation of the contract only for the failure to subsequently fulfill [the contract]; if the engagement was awarded by a person carrying on a commercial business as part of that commercial business, a government-owned legal person under public law or a special government-owned fund under public law, the client may demand the cancellation of the contract only if the services rendered are of no interest to him due to the failure to subsequently fulfill [the contract]. No. 9 applies to the extent that claims for damages exist beyond this.

(2) The client must assert his claim for the correction of deficiencies in writing without delay. Claims pursuant to the first paragraph not arising from an intentional tort cease to be enforceable one year after the commencement of the statutory time limit for enforcement.

(3) Obvious deficiencies, such as typing and arithmetical errors and formelle Mängel [deficiencies associated with technicalities] contained in a Wirtschaftsprüfer's professional statements (long-form reports, expert opinions and the like) may be corrected – and also be applicable versus third parties – by the Wirtschaftsprüfer at any time. Errors which may call into question the conclusions contained in the Wirtschaftsprüfer's professional statements entitle the Wirtschaftsprüfer to withdraw – also versus third parties – such statements. In the cases noted the Wirtschaftsprüfer should first hear the client, if possible.

#### 9. Liability

(1) *The liability limitation of § ["Article"] 323 (2) ["paragraph 2"] HGB ["Handelsgesetzbuch": German Commercial Code] applies to statutory audits required by law.*

(2) *Liability for negligence; An individual case of damages*

If neither No. 1 is applicable nor a regulation exists in an individual case, pursuant to § 54a (1) no. 2 WPO ["Wirtschaftsprüferordnung": Law regulating the Profession of Wirtschaftsprüfer] the liability of the Wirtschaftsprüfer for claims of compensatory damages of any kind – except for damages resulting from injury to life, body or health – for an individual case of damages resulting from negligence is limited to € 4 million; this also applies if liability to a person other than the client should be established. An individual case of damages also exists in relation to a uniform damage arising from a number of breaches of duty. The individual case of damages encompasses all consequences from a breach of duty without taking into account whether the damages occurred in one year or in a number of successive years. In this case multiple acts or omissions of acts based on a similar source of error or on a source of error of an equivalent nature are deemed to be a uniform breach of duty if the matters in question are legally or economically connected to one another. In this event the claim against the Wirtschaftsprüfer is limited to € 5 million. The limitation to the fivefold of the minimum amount insured does not apply to compulsory audits required by law.

(3) *Preclusive deadlines*

A compensatory damages claim may only be lodged within a preclusive deadline of one year of the rightful claimant having become aware of the damage and of the event giving rise to the claim – at the very latest, however, within 5 years subsequent to the event giving rise to the claim. The claim expires if legal action is not taken within a six month deadline subsequent to the written refusal of acceptance of the indemnity and the client was informed of this consequence.

The right to assert the bar of the preclusive deadline remains unaffected. Sentences 1 to 3 also apply to legally required audits with statutory liability limits.

## 10. Supplementary provisions for audit engagements

(1) A subsequent amendment or abridgement of the financial statements or management report audited by a Wirtschaftsprüfer and accompanied by an auditor's report requires the written consent of the Wirtschaftsprüfer even if these documents are not published. If the Wirtschaftsprüfer has not issued an auditor's report, a reference to the audit conducted by the Wirtschaftsprüfer in the management report or elsewhere specified for the general public is permitted only with the Wirtschaftsprüfer's written consent and using the wording authorized by him.

(2) If the Wirtschaftsprüfer revokes the auditor's report, it may no longer be used. If the client has already made use of the auditor's report, he must announce its revocation upon the Wirtschaftsprüfer's request.

(3) The client has a right to 5 copies of the long-form report. Additional copies will be charged for separately.

## 11. Supplementary provisions for assistance with tax matters

(1) When advising on an individual tax issue as well as when furnishing continuous tax advice, the Wirtschaftsprüfer is entitled to assume that the facts provided by the client – especially numerical disclosures – are correct and complete; this also applies to bookkeeping engagements. Nevertheless, he is obliged to inform the client of any errors he has discovered.

(2) The tax consulting engagement does not encompass procedures required to meet deadlines, unless the Wirtschaftsprüfer has explicitly accepted the engagement for this. In this event the client must provide the Wirtschaftsprüfer, on a timely basis, all supporting documents and records – especially tax assessments – material to meeting the deadlines, so that the Wirtschaftsprüfer has an appropriate time period available to work therewith.

(3) In the absence of other written agreements, continuous tax advice encompasses the following work during the contract period:

- a) preparation of annual tax returns for income tax, corporation tax and business tax, as well as net worth tax returns on the basis of the annual financial statements and other schedules and evidence required for tax purposes to be submitted by the client
- b) examination of tax assessments in relation to the taxes mentioned in (a)
- c) negotiations with tax authorities in connection with the returns and assessments mentioned in (a) and (b)
- d) participation in tax audits and evaluation of the results of tax audits with respect to the taxes mentioned in (a)
- e) participation in Einspruchs- und Beschwerdeverfahren [appeals and complaint procedures] with respect to the taxes mentioned in (a).

In the afore-mentioned work the Wirtschaftsprüfer takes material published legal decisions and administrative interpretations into account.

(4) If the Wirtschaftsprüfer receives a fixed fee for continuous tax advice, in the absence of other written agreements the work mentioned under paragraph 3 (d) and (e) will be charged separately.

(5) Services with respect to special individual issues for income tax, corporate tax, business tax, valuation procedures for property and net worth taxation, and net worth tax as well as all issues in relation to sales tax, wages tax, other taxes and dues require a special engagement. This also applies to:

- a) the treatment of nonrecurring tax matters, e. g. in the field of estate tax, capital transactions tax, real estate acquisition tax
- b) participation and representation in proceedings before tax and administrative courts and in criminal proceedings with respect to taxes, and
- c) the granting of advice and work with respect to expert opinions in connection with conversions of legal form, mergers, capital increases and reductions, financial reorganizations, admission and retirement of partners or shareholders, sale of a business, liquidations and the like.

(6) To the extent that the annual sales tax return is accepted as additional work, this does not include the review of any special accounting prerequisites nor of the issue as to whether all potential legal sales tax reductions have been claimed. No guarantee is assumed for the completeness of the supporting documents and records to validate the deduction of the input tax credit.

## 12. Confidentiality towards third parties and data security

(1) Pursuant to the law the Wirtschaftsprüfer is obliged to treat all facts that he comes to know in connection with his work as confidential, irrespective of whether these concern the client himself or his business associations, unless the client releases him from this obligation.

(2) The Wirtschaftsprüfer may only release long-form reports, expert opinions and other written statements on the results of his work to third parties with the consent of his client.

(3) The Wirtschaftsprüfer is entitled – within the purposes stipulated by the client – to process personal data entrusted to him or allow them to be processed by third parties.

## 13. Default of acceptance and lack of cooperation on the part of the client

If the client defaults in accepting the services offered by the Wirtschaftsprüfer or if the client does not provide the assistance incumbent on him pursuant to No. 3 or otherwise, the Wirtschaftsprüfer is entitled to cancel the contract immediately. The Wirtschaftsprüfer's right to compensation for additional expenses as well as for damages caused by the default or the lack of assistance is not affected, even if the Wirtschaftsprüfer does not exercise his right to cancel.

## 14. Remuneration

(1) In addition to his claims for fees or remuneration, the Wirtschaftsprüfer is entitled to reimbursement of his outlays: sales tax will be billed separately. He may claim appropriate advances for remuneration and reimbursement of outlays and make the rendering of his services dependent upon the complete satisfaction of his claims. Multiple clients awarding engagements are jointly and severally liable.

(2) Any set off against the Wirtschaftsprüfer's claims for remuneration and reimbursement of outlays is permitted only for undisputed claims or claims determined to be legally valid.

## 15. Retention and return of supporting documentation and records

(1) The Wirtschaftsprüfer retains, for ten years, the supporting documents and records in connection with the completion of the engagement – that had been provided to him and that he has prepared himself – as well as the correspondence with respect to the engagement.

(2) After the settlement of his claims arising from the engagement, the Wirtschaftsprüfer, upon the request of the client, must return all supporting documents and records obtained from him or for him by reason of his work on the engagement. This does not, however, apply to correspondence exchanged between the Wirtschaftsprüfer and his client and to any documents of which the client already has the original or a copy. The Wirtschaftsprüfer may prepare and retain copies or photocopies of supporting documents and records which he returns to the client.

## 16. Applicable law

Only German law applies to the engagement, its conduct and any claims arising therefrom.